

City Commission

Enid Weisman, Mayor
Rachel S. Friedland, Vice Mayor
Billy Joel, Commissioner
Denise Landman, Commissioner
Dr. Linda Marks, Commissioner
Marc Narotsky, Commissioner
Robert Shelley, Commissioner



City Manager

Ronald J. Wasson

City Clerk

Ellisa L. Horvath, MMC

City Attorney

Weiss Serota Helfman
Cole & Bierman

**CITY COMMISSION
SPECIAL MEETING AGENDA
APRIL 27, 2022
9:00 a.m.**

**Aventura Government Center
19200 West Country Club Drive
Aventura, FL 33180**

- 1. CALL TO ORDER/ROLL CALL**
- 2. PLEDGE OF ALLEGIANCE**
- 3. ORDINANCES – FIRST READING/PUBLIC INPUT:**
 - A. AVENTURA CITY COMMISSION, ACTING IN ITS CAPACITY AS THE GOVERNING BOARD FOR THE AVENTURA CITY OF EXCELLENCE SCHOOL (ACES):**

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED CHARTER SCHOOL OPERATING AND CAPITAL BUDGET FOR THE AVENTURA CITY OF EXCELLENCE SCHOOL FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.
 - B. AVENTURA CITY COMMISSION, ACTING IN ITS CAPACITY AS THE GOVERNING BOARD FOR THE DON SOFFER AVENTURA HIGH SCHOOL (DSAHS):**

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED DON SOFFER AVENTURA HIGH SCHOOL BUDGET FUND 191 FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

4. ADJOURNMENT


This meeting is open to the public. In accordance with the Americans with Disabilities Act of 1990, all persons who are disabled and who need special accommodations to participate in this meeting because of that disability should contact the Office of the City Clerk, (305) 466-8901 or cityclerk@cityofaventura.com, not later than two days prior to such proceedings. One or more members of the City of Aventura Advisory Boards may participate in the meeting. Anyone wishing to appeal any decision made by the Aventura City Commission with respect to any matter considered at such meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. Agenda items are available online at cityofaventura.com for viewing and printing, or may be requested through the Office of the City Clerk at (305) 466-8901 or cityclerk@cityofaventura.com.


CITY OF AVENTURA

OFFICE OF THE CITY MANAGER

MEMORANDUM

TO: City Commission, acting in its capacity as the Governing Board
for the Aventura City of Excellence School (ACES)

FROM: Ronald J. Wasson, City Manager 

BY: Melissa Cruz, Finance Director 

DATE: April 22, 2022

SUBJECT: **Ordinance Adopting the 2022/2023 Aventura City of Excellence School
(ACES) Charter School Fund Budget**

**1st Reading April 27, 2022 City Commission Special Meeting Agenda Item 3A
2nd Reading May 12, 2022 City Commission Meeting Agenda Item __**

RECOMMENDATION

It is recommended that the City Commission, acting in its capacity as the Governing Board for ACES, approve the attached Ordinance adopting the 2022/2023 Aventura City of Excellence School Charter School Fund Budget. The document will be reviewed in detail at the April 27, 2022 Aventura City Commission Special Meeting

If you have any questions, please feel free to contact me.

Attachment

CITY OF AVENTURA ORDINANCE NO. 2022-__

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED CHARTER SCHOOL OPERATING AND CAPITAL BUDGET FOR THE AVENTURA CITY OF EXCELLENCE SCHOOL FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AS FOLLOWS:

Section 1. The 2022/2023 Operating and Capital Improvement Program Budget for the Aventura City of Excellence School, a copy of said budget being attached hereto and made a part hereof as specifically as if set forth at length herein, be and the same is hereby established and adopted.

Section 2. Expenditure of Funds Appropriated in the Budget Authorized. Funds appropriated in the Budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Ordinance and shall constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

Section 3. Budgetary Control. The Budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to the Charter School department for operating and capital expenses may not be increased or decreased without specific authorization by a duly-enacted Resolution affecting such amendment or transfer. Therefore, the City Manager may authorize transfers from one individual line item account to another, so long as the line item accounts are within the same department and fund.

Section 4. Personnel Authorization. The “Personnel Allocation Summary” enumerates all authorized budgeted positions. However, the City Manager may amend said authorized budgeted positions in order to address the operating needs of the department so long as sufficient budgeted funds are available.

Section 5. Grants and Gifts. When the City of Aventura receives monies from any source, be it private or governmental, by Grant, Gift, or otherwise, to which there is attached as a condition of acceptance any limitation regarding the use or expenditures of the monies received, the funds so received need not be shown in the Operating Budget nor shall said budget be subject to amendment of expenditures as a result of the receipt of said monies, but said monies shall only be disbursed and applied toward the purposes for which the said funds were received. To ensure the integrity of the Operating Budget, and the integrity of the monies received by the City under Grants or Gifts, all monies received as contemplated above must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and where appropriate, placed into separate and individual trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon the Gift or Grant as aforesaid.

Section 6. Amendments. Upon the passage and adoption of the Charter School Fund Budget for the City of Aventura, if the City Manager determines that the Department Total will exceed its original appropriation, the City Manager is hereby authorized and directed to prepare such Ordinances as may be necessary and proper to modify any line item from the Budget hereby.

Section 7. Encumbrances. All outstanding encumbrances on June 30, 2022 shall lapse at that time; and all capital outlay encumbrances and/or capital outlay expenditures not spent during the fiscal year may be re-appropriated in the 2022/2023 fiscal year.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall

remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. **Effective Date.** This Ordinance shall be effective immediately upon adoption on second reading.

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on first reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Billy Joel	_____
Commissioner Denise Landman	_____
Commissioner Dr. Linda Marks	_____
Commissioner Marc Narotsky	_____
Commissioner Robert Shelley	_____
Vice Mayor Rachel S. Friedland	_____
Mayor Enid Weisman	_____

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on second reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Billy Joel	_____
Commissioner Rachel S. Friedland	_____
Commissioner Denise Landman	_____
Commissioner Dr. Linda Marks	_____
Commissioner Marc Narotsky	_____
Commissioner Robert Shelley	_____
Mayor Enid Weisman	_____

PASSED on first reading this 27th day of April, 2022.

PASSED AND ADOPTED on second reading this 12th day of May, 2022.

ENID WEISMAN, MAYOR

ATTEST:

ELLISA L. HORVATH, MMC
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

CITY ATTORNEY



City of Aventura

Aventura City of Excellence School

Charter School Budget

FISCAL YEAR 2022/2023



CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND BUDGET
FISCAL YEAR 2022/2023



Board of Directors

Mayor Enid Weisman
Commissioner Rachel S. Friedland
Commissioner Billy Joel
Commissioner Denise Landman
Commissioner Dr. Linda Marks
Commissioner Marc Narotsky
Commissioner Robert Shelley

City Manager

Ronald J. Wasson

Principal

Anthony Tyrkala

Assistant Principals

Jorge Paz
Stacy Mogull

Administrative and Educational Services Provided by:
Charter Schools USA



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**CITY OF AVENTURA
 AVENTURA CITY OF EXCELLENCE SCHOOL
 CHARTER SCHOOL FUND BUDGET
 FISCAL YEAR 2022/2023**

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City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180



Office of the City Manager

April 22, 2022

The Honorable Mayor and City Commission
Aventura City of Excellence School Board of Directors
City of Aventura
Aventura, Florida 33180

RE: 2022/2023 Charter School Fund Budget Message

Members of the City Commission:

In accordance with Article IV, Section 4.05 of the City of Aventura (the "City") Charter, I hereby submit the proposed Budget for the Charter School Fund for the fiscal year beginning July 1, 2022, for your review and consideration. This budget document represents the Aventura City of Excellence School's (the "School") 20th year of operations. Our goal in the development and preparation of a realistic balanced budget was to provide the funding levels that are necessary to maintain quality educational services for its students.

Budget Format/Transparency

The format of the budget is in accordance with guidelines adopted by the State and School Board of Miami-Dade County, Florida and utilizes the school system's account codes as well. The proposed budget was prepared with input from the School's administrative staff and Charter Schools USA ("CSUSA").

Budget Implications Resulting from the Coronavirus ("COVID-19") Pandemic

At the time this budget was prepared and for the last two years, COVID-19 has caused major disruption in international and U.S. economies and markets. Due to the fear of further spread of the virus, many of our societal norms have been altered due to quarantines, the cancellation of events and the overall reduction in business and economic activity.

As we have seen, the impacts and responses to COVID-19 on a global, national, state and local level continue to evolve. With the rollout of the COVID-19 vaccine in FY 2021, things are slowly returning to normal and we can see the light at the end of the tunnel. Since the pandemic's full financial impact is unknown at this time, the Administration has prepared a

conservative budget by holding most operating revenues and expenditures relatively flat and increasing teacher compensation where needed.

As the distribution of the COVID-19 vaccine continues and with the infusion of various Federal funding programs (i.e., CARES, GEER and ESSER), School operations will continue to stabilize and completely return to a “traditional” environment in the coming year.

In the past, the School has continually demonstrated that it can operate as a high performing school that provides quality educational services for its students, within the school-based revenues. We have also been fortunate to have had a very involved parent base that participates in fund-raising activities for school improvements.

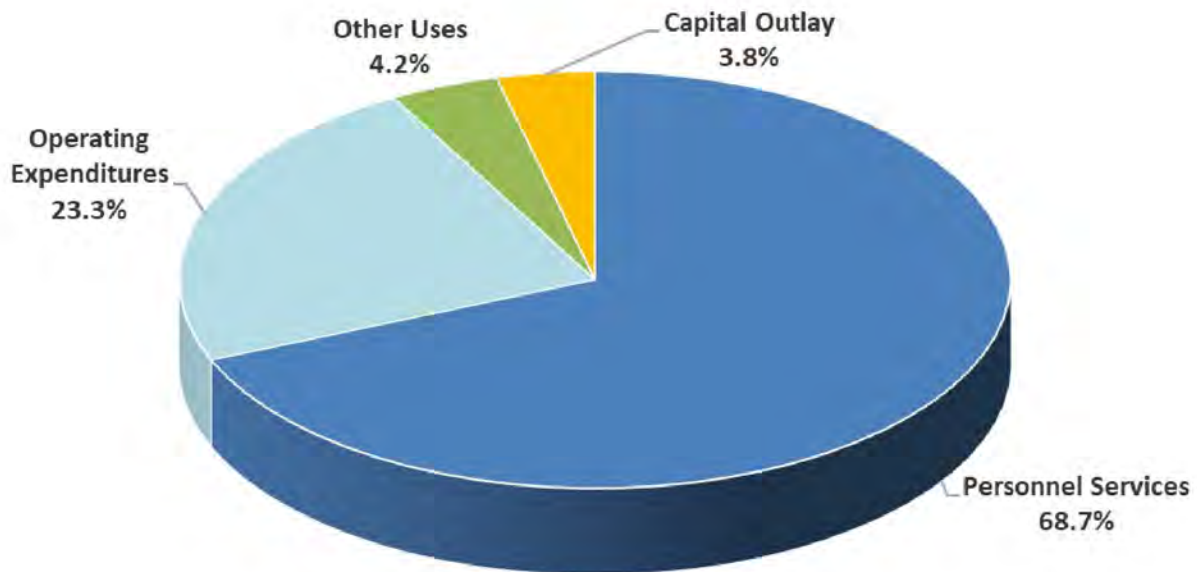
The 2022/2023 operating budget has increased over the prior year by \$1,252,430 or 11.9%, primarily due to the items which have been highlighted below:

1. At the time this document was prepared the Florida Legislative Session approved a 4.36% increase for Miami-Dade County. The Administration projected revenue totals of \$8,111,374 and is based on a 4.36% increase for an average of \$7,860/student. This amount is calculated with data from the most recent FTE invoice. Enrollment of 1,032 students is flat compared to prior year, however, FTE funds are anticipated to increase by 4.36% in comparison to the current year per capita amount.
2. Increases to teacher compensation resulting from a combination of the following:
 - a. Normal salary increases consistent with the previously adopted performance pay plan.
 - b. In lieu of the Miami-Dade County Referendum, \$196,275 worth of additional stipends will again be provided to the teachers from the School’s available Carryover.
 - c. Fourteen (14) new positions funded by the Elementary and Secondary School Emergency Relief (“ESSER”) Fund through the Coronavirus Aid Relief and Economic Security (“CARES”) Act. Grant revenue of \$767,378 will fund personnel costs for the 14 positions.
3. Increases to capital outlay for the replacement of laptops, tablets, an AC unit and phone system upgrade. These costs total \$311,500 and will also be funded by the ESSER grant.
4. In addition, the budget provides funding for lease payments to the City to satisfy long-term financing costs related to the construction of the elementary school wing.
5. Build on a Foundation of Innovation – A one-to-one computing environment is being expanded to now include all students in grades Kindergarten through Eighth Grade. Students have the opportunity to collaborate through authentic integration of online creation tools, with a focus on embedded technology enhancing access to rigorous content and future-ready learning opportunities. Through these means students acquire 21st century skills that are essential for success in the growing global society. Students’ access to a continually enhanced wireless infrastructure ensures reliable and efficient availability to instructional resources.

Summary of All Budgetary Funds

The total proposed budget for 2022/2023, including all operating and capital outlay, is \$11,811,029 and is broken down into the following categories:

- Personnel Services – \$8,113,209 or 68.7%
- Operating Expenditures – \$2,747,320 or 23.3%
- Other Uses – \$500,000 or 4.2% (primarily consisting of an \$50,000 Contingency and \$444,000 in lease payments to the Debt Service Fund to cover school construction-related debt payments.
- Capital Outlay – \$450,500 or 3.8%. The School has received and will receive additional Federal Funding as the Federal government continues to respond to the COVID-19 pandemic. The School will utilize such funds to further our investment in technology and other programs that are intended to enhance the students' total learning experience and social well-being.



The following chart shows a comparison of the department's budgets for the past two (2) fiscal years. As previously indicated, total Revenues and Expenditures increased over the prior year by \$1,252,430 or 11.9%, respectively.

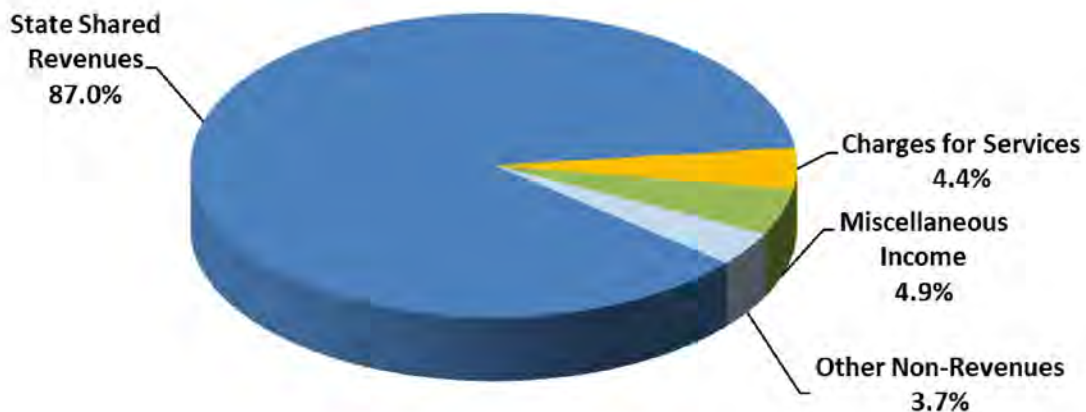
Charter School Budget Category Summary

	2021/22	2022/23	Increase (Decrease)	% Change
Revenues				
State Shared Revenues	\$ 8,779,250	\$ 10,279,773	\$ 1,500,523	17.1%
Charges for Services	520,000	520,000	-	0.0%
Miscellaneous Income	579,000	579,000	-	0.0%
Other Non-Revenues	680,349	432,256	(248,093)	-36.5%
Total Revenues	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%
Expenditures				
K-3 Basic 5101	\$ 2,795,679	\$ 3,016,263	\$ 220,584	7.9%
4-8 Basic 5102	3,487,527	3,811,537	324,010	9.3%
Exceptional Student Program 5250	289,400	366,404	77,004	26.6%
Substitute Teachers 5901	146,887	267,288	120,401	82.0%
Instructional Media Services 6200	113,734	113,230	(504)	-0.4%
School Administration 7300	1,142,713	1,317,616	174,903	15.3%
Pupil Transit Services 7800	217,757	279,842	62,085	28.5%
Operation of Plant 7900	2,046,402	2,038,349	(8,053)	-0.4%
Child Care Supervision 9102	150,000	150,000	-	0.0%
Capital Outlay 7400	168,500	450,500	282,000	167.4%
Total Expenditures	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%

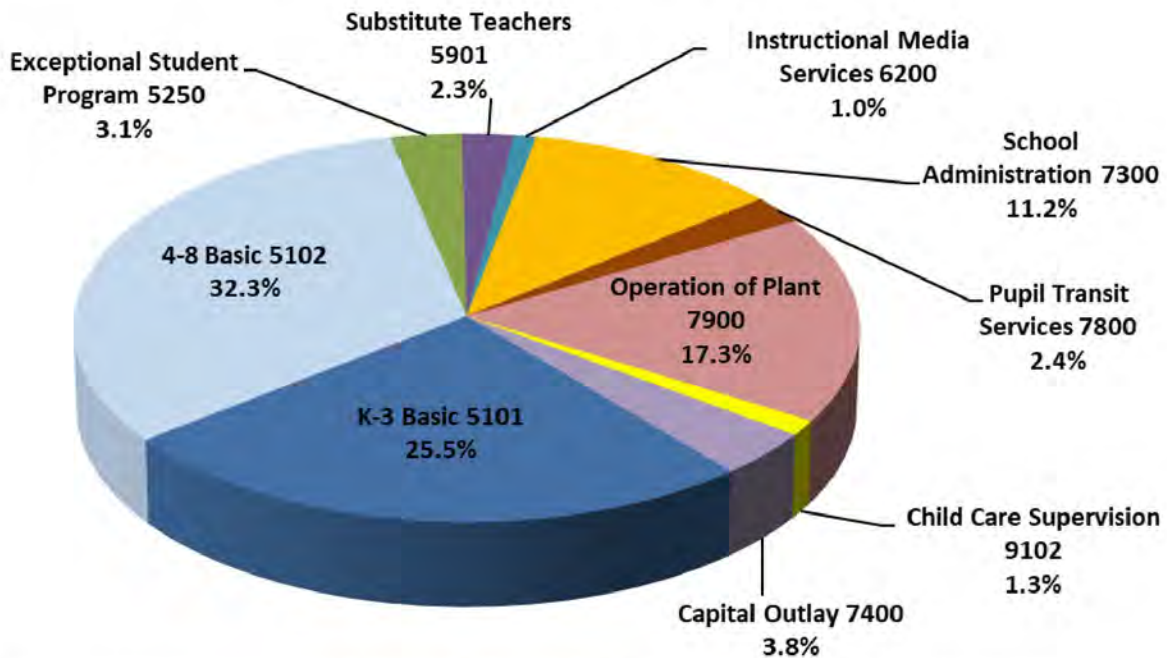
Charter School Fund

This fund is used to account for revenues and expenditures specifically earmarked for the City's Charter School (i.e., operating and capital revenues and expenditures).

Charter School Fund Budget Revenues



Charter School Fund Budget Expenditures



During the past year a great deal of time and effort was expended on professional development and curriculum alignment based on Florida's B.E.S.T. Standards, Science of Reading, and Social Emotional Learning. A strong focus has been placed on increasing parental involvement, student accountability, and data-driven instructional decisions in all grades and core subjects. ACES continues to maintain an emotionally responsive discipline model by incorporating mindfulness, focusing on learning gains and student growth at all levels while addressing learning loss related to disruptions caused by COVID-19, and identifying and working with at-risk students who make up our bottom 25% and special populations.

In the coming year, we will maintain and expand all of the present academic programs with a continued emphasis on professional development and implementation related to the Florida B.E.S.T. Standards while implementing and integrating Cambridge curriculum. Given the uncertainty around the new progress monitoring assessment system, we will focus heavily on diagnostic testing, standard-aligned spiraled instruction and intervention in math and reading to develop and implement personalized learning for each student. New technology skills and resources will be leveraged to meet student academic and social-emotional needs. ACES students will thrive as we navigate through these unprecedented challenges.

The School will enrich each child's learning and social-emotional needs through the following:

- **Whole Child Approach** – Emphasis will be placed on the “whole child” to ensure that academic rigor coexists with social responsibility.
- **Character Education** – Continue to implement the School's Cloud-9 (K-5) and Second Step (6-8) programs along with our school-wide initiative to be designated as

a No Place for Hate school. We will continue to encourage students, families and communities to work together as “upstanders”.

- **Mindfulness** – Students will have opportunities to learn strategies to self-regulate, improve decision making, and reduce stress and anxiety through mindfulness exercises.
- **Challenging Curriculum** – Offer high school level courses in the areas of Math, Science and Foreign Language.
- **Curriculum Alignment** – Increase academic rigor through the vertical alignment of the school’s reading, writing and math programs kindergarten through eighth grade while collaborating with Don Soffer Aventura High School to increase vertical alignment.
- **Differentiation of Instruction** – Provide specialized programs for at-risk learners, on-level learners and gifted students.
- **Technology Rich Environment** – A combination of mobile learning labs, interactive technology, personal computing devices and virtual learning platforms, create a dynamic educational environment. The school community is an energized, vibrant hub of learning where problem solving and innovation are fostered. Imbedded professional development is central to ensuring staff are empowered with the knowledge and impetus to drive innovative instructional programming.
- **Extended School Day Programs/Activities** – Offer a variety of opportunities including Before Care and After Care, Sports Study, several Dance programs, French Classes, Chess Club, Science Tutorial, Writing Tutorial, Reading and Math Computerized Program, Typing Program, Robotics, Mind Lab, Math Matters, Manner Academy, Art Enrichment and Saturday Academy.
- **Sponsored Clubs** – Green Team, Model United Nations Club, Robotics Club, Coding Club and gender specific Mentoring Clubs.
- **Field Trips** – Experience hands-on content, living history, ecological studies, guest authors and a variety of culturally rich opportunities through a combination of on and off campus field trips.
- **School-Wide Events** – Organize various events such as Career Day, Red Ribbon Week, Arbor Day, Peace Day and Field Day.
- **Career Awareness and Entrepreneurship** – Register all eighth-grade students in a comprehensive course that will allow them to begin career planning.
- **STEAM (Science, Technology, Engineering, Art and Math) Initiative** – Supporting the development and implementation of grade level specific projects focused on student creation, problem solving and interdisciplinary study.
- **Competitive Athletics** – Compete at the middle school level in the International Athletic League. The School fields a boys and girls team for both basketball and soccer. Offerings also include a competitive flag football and volleyball teams as well as a Cheerleading Squad.
- **Intramural Athletics** – Afford students at the middle school level opportunities to play intramural basketball and volleyball.
- **Family Events** – Make available various events that include Meet and Greet, Open House, Kindergarten Kickoff, Student of the Month, Book Fair Family Night, Winter Showcase, Graduation Ceremonies, Talent Showcase and Quarterly Principal’s Honor Roll Breakfasts.
- **Parent Education** – Execute FSA ELA, math, writing and FCAT science nights that present parents with information related to state standards and accountability testing.

Monthly parent workshops related to social, emotional and physical wellbeing of children and families. Monthly “Coffee Connections” showcasing the School’s initiatives and accomplishments. An increased number of evening and virtual events will be held to accommodate working parents.

- **Transportation** – Four (4) school buses are currently utilized to provide school bus service to approximately 370 students who live more than two (2) miles and no further than three and ½ (3.5) miles from the School.
- **Safe School Campus** – The City provides a full-time certified police officer who serves as a School Resource Officer. This individual provides instruction to students related to making strong life choices and is viewed as a role model. Security measures have been and continue to be reviewed and enhanced to ensure the safety of students and faculty.

Expenditures

The estimated 2022/2023 proposed budgeted expenditures contained within this budget total \$11,811,029 and are balanced with the projected revenues.

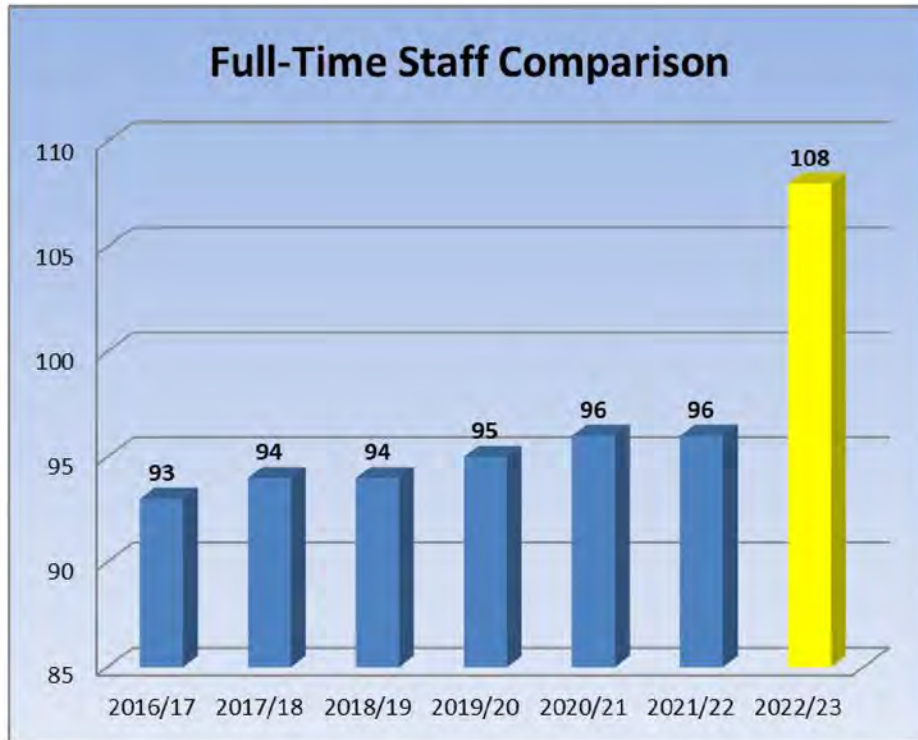
Personnel Services

Personnel Services are budgeted at \$8,113,209 or 68.7% of the budget and includes 14 new positions. All 14 positions will be funded by the Elementary and Secondary School Emergency Relief (ESSER) grant. Teacher compensation has been increased to reflect the performance pay plan instituted four (4) years ago in accordance with Florida Statute 1012.22, rewarding teachers who are rated developing, effective and highly effective. In addition, teacher compensation includes additional stipends that have been previously described. The total number of employees increased to 119 (108 full-time and 11 part-time). Included in the full-time positions are 97 instructional staff members and the School Nurse. The Principal, two (2) Assistant Principals and Trades Worker II are employees of the City while all other employees are under contract with CSUSA.



**Charter School Fund
Comparative Personnel Allocation Summary
2 – Year Presentation**

Function / Job Class	2021/22			2022/23		
	Full-Time	Part-Time	Total	Full-Time	Part-Time	Total
K-3 Basic 5101						
Teacher	31.00	-	31.00	31.00	-	31.00
<u>Other Certified Instruction</u>						
Assistant Principal	1.00	-	1.00	1.00	-	1.00
ESE Teacher	1.00	-	1.00	1.00	-	1.00
Instructional Counselor	1.00	-	1.00	1.00	-	1.00
Teacher Assistant	-	7.00	7.00	-	7.00	7.00
Administrative Assistant	1.00	-	1.00	1.00	-	1.00
Subtotal	35.00	7.00	42.00	35.00	7.00	42.00
4-8 Basic 5102						
Teacher	44.00	-	44.00	44.00	-	44.00
<u>Other Certified Instruction</u>						
Assistant Principal	1.00	-	1.00	1.00	-	1.00
Math Coach	1.00	-	1.00	1.00	-	1.00
Comm Spec/Instructional Asst.	-	1.00	1.00	-	1.00	1.00
Subtotal	46.00	1.00	47.00	46.00	1.00	47.00
Exceptional Student Program 5250						
Teacher	2.00	-	2.00	2.00	-	2.00
<u>Other Certified Instruction</u>						
Dean of Student Services	1.00	-	1.00	1.00	-	1.00
Subtotal	3.00	-	3.00	3.00	-	3.00
Substitute Teachers 5901						
Pool Sub	1.00	-	1.00	1.00	-	1.00
Instructional Media Services 6200						
Media Specialist	1.00	-	1.00	1.00	-	1.00
Media Assistant	-	1.00	1.00	-	1.00	1.00
Subtotal	1.00	1.00	2.00	1.00	1.00	2.00
School Administration 7300						
Principal	1.00	-	1.00	1.00	-	1.00
Dean	1.00	-	1.00	1.00	-	1.00
<u>Other Support Personnel</u>						
Receptionist	2.00	-	2.00	2.00	-	2.00
Administrative Secretary	1.00	-	1.00	1.00	-	1.00
Registrar/Compliance/ESE Support	1.00	-	1.00	1.00	-	1.00
Business Manager	1.00	-	1.00	1.00	-	1.00
Network/Computer Tech	1.00	-	1.00	1.00	-	1.00
School Nurse	1.00	-	1.00	1.00	-	1.00
Subtotal	9.00	-	9.00	9.00	-	9.00
Operation of Plant 7900						
<u>Other Support Personnel</u>						
Trades Worker II	1.00	-	1.00	1.00	-	1.00
Subtotal	1.00	-	1.00	1.00	-	1.00
Grant Funded positions (ESSR)						
Teachers/Administration Support	-	-	-	12.00	2.00	14.00
Total	96.00	9.00	105.00	108.00	11.00	119.00



Operating Expenditures

The operating expenditures total \$2,747,320, representing 23.3% of the proposed budget. This is \$109,785 more than the prior year and includes the following major items:

- Other materials and supplies - \$133,500
- Textbooks - \$163,000
- Building maintenance contract - \$232,658
- After School Programs - \$160,000
- Field Trips and School Events - \$162,000
- Transportation services contract - \$279,842
- CSUSA planning/management fee - \$306,000
- MDCPS administrative fee - \$158,100
- Food services - \$280,000
- Electricity - \$130,000
- Repairs and maintenance - \$103,500

Other Uses

Other Uses budgeted expenditures total \$500,000 (4.2% of the proposed budget) and primarily consist of an \$50,000 Contingency and \$444,000 in lease payments to the Debt Service Fund to cover school construction-related debt payments.

Capital Outlay

A total of \$450,500 (3.8% of the proposed budget) has been budgeted to provide for technology enhancements that include the replacement of staff laptops, student tablets, a phone system upgrade, middle school boys restroom renovation and replacement of an HVAC unit.

Summary

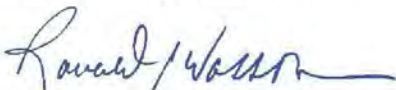
Even during these very difficult and challenging economic times, due to the City Commission's commitment, continued interest and support in planning and conducting the School's financial operations in a responsible and progressive manner, I am able and pleased to submit this detailed budget document. The budget and its related funding levels representing the City's continued commitment to providing a school of excellence for our community under any circumstances.

The 2022/2023 proposed budget contains funding levels to address the following key objectives:

- Increases in teacher compensation designed to attract and retain highly-qualified teachers.
- Hiring and retaining administrators and teachers who are well prepared for creating life-long learners in their students as well as acting as role models in their own quest for knowledge on the latest "best practices" in educational research to enhance their teaching abilities.
- Putting into place a strong accountability system that will hold everyone at the School responsible for maximizing learning opportunities.
- Creating a school climate that enables students and teachers to feel they are cared for, respected and contributing members of the School.
- Maintain a low staff-pupil ratio in order to enhance the development of the individual strengths of each student.
- Continuing to use data to evaluate the efficacy of instructional programs.
- Developing a strong parent-teacher relationship.
- Maximizing the use of technology embedded in the classroom instruction through the implementation of increased wireless network capabilities, mobile labs, classroom labs, interactive televisions, IPad carts and one-to-one computing to enhance instruction in all grades K-8.

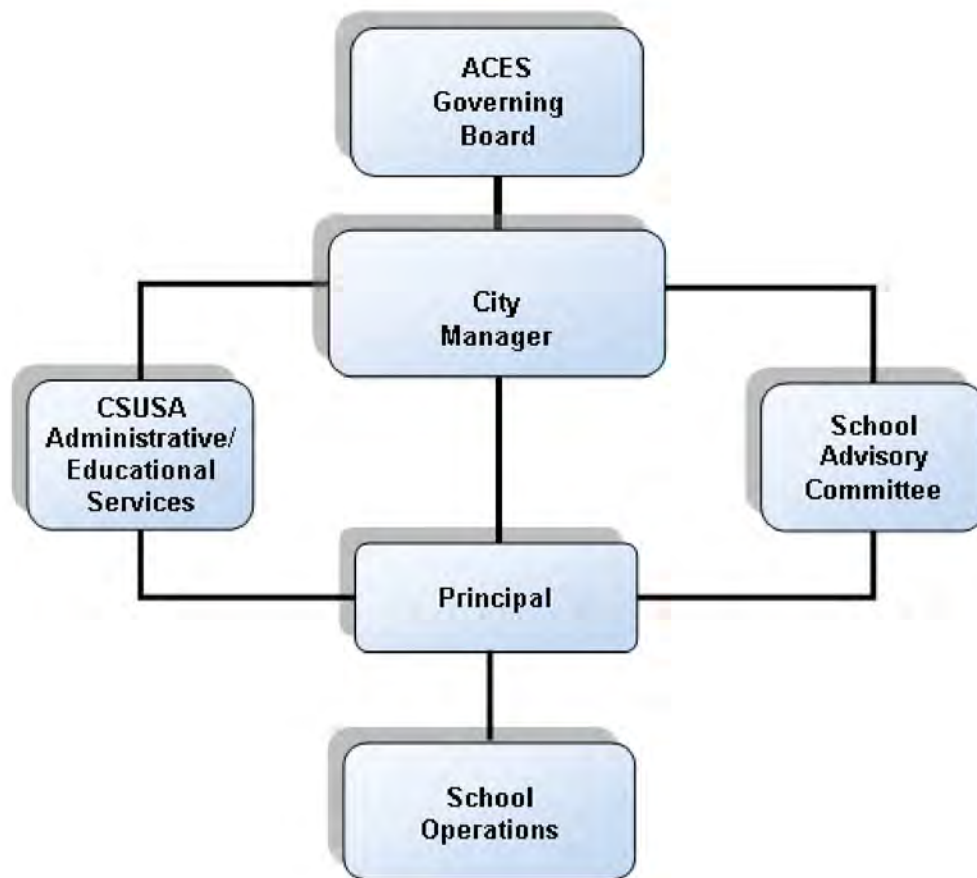
The preparation and formulation of this document could not have been accomplished without the assistance and dedicated efforts of the School's Administration and the Finance Department. I am also extremely grateful to the City Commission for their continued support in ensuring that this School remains the Aventura City of Excellence School. An Aventura Special City Commission Meeting will be held on April 27, 2022 to review the proposed budget document in detail. Please refer any questions relating to the enclosed budget to my attention.

Respectfully submitted,



Ronald J. Wasson
City Manager

**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
Organization Chart**



Vision Statement

To join with our community to become the premier charter school in the nation, where **academic excellence** coexists with the promotion of **innovation** and **exploration** grounded in an atmosphere of **social responsibility**.



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**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



INTRODUCTION

Organization and Operations

The School is a special revenue fund found within the City's financial statements. The School commenced operations in August 2003 in the City and offers classes for kindergarten through eighth grade with a projected enrollment of 1,032 for the 2022/2023 proposed budget. The School is funded from public funds based on enrollment and may be eligible for grants in accordance with state and federal guidelines, including food service and capital outlay. The School can accept private donations and the City can incur debt for its operations.

Reporting Entity

The School operates under a charter granted by the sponsoring school district, the Miami-Dade County Public School District (the "District"). The current charter is effective until June 30, 2033 but provides for a renewal of up to 15 years by mutual agreement of both parties. In 2005, the School amended the charter to include grades sixth through eighth. In 2012, the School amended the charter to increase the School capacity from 972 to 1,032 over five (5) years commencing with fiscal year 2012/13. The School is owned and operated by the City, is part of the City's government and is not a separate legal entity or otherwise organized apart from the City. The City was incorporated in November 1995 and operates under a Commission-Manager form of government.

Management Contract

The City has a contract with Charter Schools USA ("CSUSA") for administrative and educational management services for the operations of the School. All School staff, except the Principal, two (2) Assistant Principals (Dean of Discipline & Operations and Dean of Curriculum) and the Trades Worker II, are employees of CSUSA. Total fees projected to be paid to the management company for fiscal year 2022/2023 are \$306,000. The majority of the other expenditures that are reimbursed by the City to CSUSA relate to the teachers' salaries and benefits.

The current agreement with CSUSA provides an initial term for five (5) years through June 30, 2023 with an additional renewal term of up to fifteen (15) years upon agreement of both parties.

School Advisory Committee ("SAC")

The Charter School Advisory Committee was established to facilitate the achievement of the School's mission; for its members to serve on the Educational Excellence School Advisory Council ("EESAC") and to provide input to the City Manager and Principal regarding fundraising efforts, school budget and school issues. Members of SAC will be responsible for developing and implementing the School's fundraising projects. This is a working Committee as it relates to school fundraising efforts.

The Board consists of five (5) members, each of whom are parents of the School's children, elected by the parents of school children. The representatives will be as follows:

- kindergarten to fourth grade – two (2) representatives
- fifth grade to eighth grade – two (2) representatives
- At large kindergarten to eighth grade – one (1) representative

Budget Process and Procedures

Budget Preparation/Development

- January: Meetings are held with the City Manager, Principal and school staff to develop Goals and to discuss issues that may impact the budget for the upcoming school year
- February: The following steps are taken to prepare preliminary revenue projections and forecasts developed by the Finance Department for the City Manager's review:
- Forecast student enrollment.
 - The State's Florida Education Finance Program ("FEFP") per student allocation is projected by the State and provided to the School.
 - Capital Outlay funding is determined by the State based on available funding.
- March: The following steps are taken to forecast the School's personnel needs that are developed from input from the Principal and staff:
- Review existing staffing requirements to ensure adequate coverage for student needs and new programs.
 - Review the current salary structure to ensure competitiveness within the School District.
 - Obtain benefit calculations such Pension; Health, Life and Disability Insurance; Dental Insurance and Workers' Compensation from CSUSA for each qualifying employee.
- April: Individual expenditure line items are developed by the Finance Department based on input from the Principal and through analysis of historical data. A draft of the budget document is prepared by the Finance Department which will be reviewed by the City Manager and the Principal.
- April/May: The budget is reviewed by the School Advisory Committee. The City Manager submits the proposed budget to the City Commission (for adoption) who acts as the School's Board of Directors.
- June: The adopted budget is entered into the accounting system.
- July 1: The adopted budget becomes effective.

Budget Adoption

The Charter School budget is approved via Ordinance at two (2) City Commission public meetings scheduled for April 27, 2022 and May 12, 2022, respectively. The adopted budget is entered into the accounting system effective July 1, 2022.

Budget Control/Monitoring

Funds appropriated in the budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the budget and shall

constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

The budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to the Charter School Department for operating and capital expenditures may not be increased or decreased without specific authorization by a duly-enacted Ordinance affecting such amendment or transfer. Therefore, the City Manager may authorize transfers from one (1) individual line item account to another, so long as the line item accounts are within the same department and fund.

The "Personnel Allocation Summary" enumerates all of the School's authorized budgeted positions. The City Manager may amend said authorized budgeted positions in order to address the operating needs of the Department so long as sufficient budgeted funds are available. The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and monitored for corrective action. Quarterly review meetings are held with the Principal and City Manager. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

Budget Amendment

Upon the passage and adoption of the City's Charter School Fund Budget, if the City Manager determines that the department total will exceed its original appropriation, the City Manager is authorized to prepare such Ordinances for consideration by the City Commission as may be necessary and proper to modify any line item from the Budget.

Basis of Accounting

Basis of Accounting refers to the time period when revenues and expenditures are recognized in the accounts and reported on the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The accrual basis of accounting is followed for the proprietary fund types. The modified accrual basis of accounting is followed in the governmental fund types and the expendable trust funds type. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, that is, when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. Expenditures are generally recognized under the modified accrual accounting when the related fund liability is incurred. Exceptions to the general rule are principle and interest on general long-term debt which is recognized when due.

The Charter School Fund Budget applies all applicable Government Accounting Standards Board ("GASB") pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board ("FASB") statements and interpretations, Accounting Principles Board ("APB") opinions and Accounting Research Bulletins ("ARB"s).

During June 1999, the GASB issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The Charter School Fund implemented the new financial reporting requirements of GASB 34.

Financial Policies

The School's financial policies, as outlined below, set forth the basic framework for its overall fiscal management. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the City Manager and the School's Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the School in the past and have helped maintain financial stability. They are reviewed annually as a decision-making tool and to ensure their continued relevance in an ever-changing environment.

Operating Budget Policies

1. At a minimum, the School will maintain an accessible cash reserve equivalent to four (4) weeks of operating costs.
2. No new or expanded services shall be implemented without a corresponding revenue source or the implementation of trade-offs of expenditures or revenues at the same time. This applies to personnel, equipment and any other peripheral expenditures associated with the service.
3. The School shall continue to support a scheduled level of maintenance and replacement of its infrastructure.
4. The School shall support capital expenditures that reduce future operating costs.

Capital Budget Policies

1. The School will develop a multi-year capital improvement plan that is updated annually.
2. The School will maintain its physical assets at a level adequate to protect the School's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
3. The School will provide sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further automation and use of available technology to improve productivity in the School's work force. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the School.
4. The School will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster the goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations.
 - c. Projects that significantly improve safety and reduce risk exposure.

Revenue Policies

1. The School will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The School will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
3. The School will annually review fees/charges and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Cash Management/Investment Policies

1. All cash received by the School's Business Manager is secured at the School until it is remitted (at least weekly) to the City's Customer Service Representative II who prepares it for prompt deposit by armored courier.
2. Investment of School funds will emphasize safety of capital, liquidity of funds and investment income.
3. The School will aggressively seek the collection of revenues, including any past due amounts owed.

Reserve Policies

The School will maintain a fund balance of at least \$75,000.

Accounting, Auditing, and Financial Reporting Policies

1. An independent audit will be performed annually.
2. The School will produce annual financial reports in accordance with Generally Accepted Accounting Principles ("GAAP") as outlined by the GASB.
3. In accordance with Chapter 10.850, *Rules of the Auditor General of the State of Florida*, the School is required to prepare special purpose financial statements. Section 10.855(4) states that the special purpose financial statements should present the charter school's financial position including the charter school's current and capital assets and current and long-term liabilities, and net position; and the changes in financial position.

Philosophy and Essential Elements

The School's staff believes that they have a responsibility to create a school climate that enables every individual to feel cared for, respected and to act as contributing members of the School culture. All students can learn and will be encouraged to strive for academic excellence and personal growth that will enable them to be productive and active members of society. In the practical application of this philosophy, opportunities shall be provided to:

1. Develop in each student and professional staff member a sense of self-worth and a positive self-concept.
2. Imbue such character traits as honesty, integrity, compassion, respect, cooperation, humility, happiness and responsibility toward each other, our community and our world.
3. Develop in each student an understanding of and responsibility for making positive personal and social choices.
4. Improve upon the quality of instruction and curriculum by increasing the effectiveness of teachers and their teaching through ongoing professional development.

5. Provide each student with experiences to develop an awareness of good health habits and attitudes for living by encouraging each student to perceive learning as a life-long continuing process from pre-school through adulthood.
6. Encourage, through educational reporting, City and District officials, the citizens of Aventura and the professional staff to support quality education in the School.
7. Use assessment data to identify and track student achievement and learning goals.
8. Develop school programs based on "best practices" to promote learning gains.
9. Develop strong parent-teacher-student relationships.
10. Provide a strong accountability system that holds everyone in the school community responsible for maximizing learning opportunities.
11. Provide a low student-teacher ratio in order to enhance the development of the individual strengths of each student.
12. Provide additional staff members for enrichment and remediation services.
13. Develop in each student the ability to think critically, make inferences, apply knowledge to new settings and use these skills to make wise choices.

Curriculum

The School will fully incorporate the B.E.S.T. standards in alignment with the State of Florida's guidelines. ACES' goals for student learning are coordinated or integrated across different disciplines. The curriculum's sequence is rational, with more complex ideas building on simpler ones, respecting each student's developmental levels and prior learning. Teachers and students are accountable for all state and local assessments in addition to internal formal and informal assessments and observations.

Classroom teachers utilize technology daily to reinforce instruction and offer opportunities for independent practice. Students in second through eighth grade will utilize Chromebooks throughout the day to enhance instruction, while students in kindergarten and first grade have an iPad cart in each. The students have access to a multitude of online resources and individualized instructional programs at home and at the School. Sixth grade students enroll in a semester technology course, with an emphasis on keyboarding and critical thinking. Seventh grade students are required to enroll in a year-long Computer Concepts/Coding course designed to expose them to all facets of the technology available to them. Eighth grade students take a year-long technology aided career awareness and entrepreneurship course. Wireless internet access is available throughout the campus.

The School offers a variety of programs to meet the needs of all learners. The English Language Learners ("ELL") program is offered to students who are working toward English language proficiency. Classroom teachers servicing ELL students have undergone special training related to strategies that enhance language acquisition. The School's ELL Coordinator collaborates with classroom teachers related to instructional modifications that aide in content comprehension.

Exceptional Education ("ESE") students are serviced within the general classroom, reducing social stigmas and enhancing the continuity of instruction. The ESE teachers collaborate with classroom teachers to ensure that "strategies for success" are implemented in all subject areas.

Students with speech and language needs are serviced by a Speech and Language Pathologist and students with occupational therapy needs are serviced by a specialist. These programs are offered to students who qualify for services based on School District requirements.

At-risk readers are targeted through a variety of intervention courses and strategies. The School's Collaboration Team teaches at-risk-readers in Kindergarten through eighth grade in small group settings. This supplemental reading program provides intensive instruction using research-based programs such as Wonders, Foundations , Reading Plus and I Ready. At-risk readers in middle school enroll in an intensive reading course which offers a one to one computing environment to target specific reading deficiencies. Students in need of additional support related to test-taking strategies, organization and study skills are enrolled in a specially designed elective class that provides support specific to their needs.

The School is focused on meeting the needs of all students. To this end, the School offers a variety of extended school day programs. These programs target student needs and are offered both before and after school. These programs include small group writing instruction, focused math tutorials, science study group, civics study group, after-school tutoring and a Saturday reading and math academy.

Gifted students in grades Kindergarten through eighth grades will receive "Gifted Instruction" in English Language Arts and Reading daily. Project-based applications encompassing the sciences, arts, math, and language allow students an opportunity to combine their creativity and practical knowledge.

A science specialist works with all students, grades second through fifth grade on a weekly basis by providing integrated labs in their classrooms. A science lab program provides students with hands-on application of core curriculum. Students in fifth grade experiment in the science lab two (2) times per week. The lab facilitator co-teaches with the classroom teacher to ensure instruction and labs are seamlessly aligned. All middle school students enroll in comprehensive science courses that emphasize hands-on investigation. Students are exposed to eco-literacy through participation in the outdoor garden project.

The School's modern language program places emphasis on four (4) basic components of language acquisition (e.g., listening, speaking, reading and writing). Students build an understanding of the relationship between perspectives and products of various cultures. Middle school students enroll in introduction to Spanish and can elect to take high school honors level Spanish I. The elementary Spanish program is offered to all kindergarten through fifth grade students and emphasizes cultures and conversational speaking.

The School's middle school program offers academic rigor in conjunction with an extraordinary selection of extracurricular activities and elective programs. Students have the opportunity to enroll in high school honors level Cambridge Pre-AICE courses in math and science in addition to Honors Spanish. All student select one (1) of eighteen (18) elective courses. Elective courses include Digital Communications, Modern Dance, Art, Guitar, Debate, Tech Squad, Robotics, Personal Fitness, Team Sports, Physical Education, Spanish, Peer Mentoring, Gardening, STEAM, Study Skills, Yoga and Drama. All middle school students are invited to participate in after-school teams including volleyball and basketball. The School also participates in the Independent Athletic League and offers competitive boys

and girls basketball and competitive boys and girls soccer, competitive girls volleyball and boys flag football. These programs are funded through the school budget and are offered at no cost to students.

Elementary school students also enjoy a variety of special subject classes daily. These subjects include art, physical education, technology, media, Spanish and music. Each Friday, Elementary students participate in a club. Clubs vary from year-to-year based on student interest and currently include the following; Karaoke, Baton, LEGO Builders, Just Dance, Peer Mentors, Puppet Theatre, Scrapbooking, Puzzle Mania, Contemporary Dance, Middle Eastern Dance, Drama and Improv., Chorus, Yoga, Basketball, Harry Potter and Zumba Kids.

Performance Criteria Matrix

PERFORMANCE CRITERIA	ACTUAL 2015/16	ACTUAL 2016/17	ACTUAL 2017/18	ACTUAL 2018/19	ACTUAL 2019/20	ACTUAL 2020/21
The State of Florida A+ Plan Grade shall be no lower than a "B".	A	A	A	A	N/A	N/A
Percent of parents that completed all 20 required volunteer hours by the end of the year.	100%	100%	100%	100%	N/A	100%
Number of students enrolled shall be 95% of the number allowed by the School Charter.	100%	100%	100%	100%	100%	100%
The year-to-year staff retention rate shall be 90%.	98%	98%	98%	98%	95%	93%
The percentage of parents who on the Parent Survey agree or strongly agree to the statement that "I would recommend the Charter School to a friend" is 90%.	99%	99%	99%	97%	99%	99%
The audits required by State Law and the Charter shall indicate that the financial statements are presented fairly and that tests of compliance with laws and regulations and consideration of the internal control over financial reporting disclose no instances of non-compliance, nor any material weaknesses.	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance
Class size and student/classroom teacher ratios shall be maintained throughout the school year at 18:1 for kindergarten through third grade and an average of 22:1 for all grades fourth through eighth.	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance	✓ All in Compliance
Reading - Percent of Students in the School on grade level and above in Reading. This is based on the Florida Standards and exhibited in proficiency on the Florida Standards Assessment ("FSA").	82%	84%	87%	87%	N/A	80%
Math - Percent of Students in the School on grade level and above in Math. This is based on the Florida Standards and exhibited in proficiency on the FSA.	88%	88%	95%	92%	N/A	81%
All Students will achieve high science standards as measured by Sunshine State Standards Performance Standards.	86%	78%	82%	81%	N/A	70%

N/A - did not apply in 2019/20 and 2020/21 due to the impacts of COVID-19.

Budget Preparation Calendar

FISCAL YEAR 2022/2023

<u>TIMEFRAME</u>	<u>RESPONSIBILITY</u>	<u>ACTION REQUIRED</u>
January	Principal & School Staff City Manager	Meetings are held to develop Goals and to discuss issues that may impact the upcoming school budget.
February	Finance Department City Manager	Preliminary revenue projections and forecasts are developed.
March	Principal & School Staff Finance Department	Personnel needs are developed and forecasted based on input from the Principal and School Staff.
April	Principal Finance Department	Individual expenditure line items are developed based on input from the Principal and the analysis of historical data.
	Finance Department City Manager Principal	A draft of the budget document is prepared by the Finance Department which will be reviewed by the City Manager and the Principal.
April 27	School Advisory Committee	The budget is reviewed by the School Advisory Committee.
April 27	City Manager City Commission (the School's Board of Directors)	The City Manager submits the budget to the City Commission who acts as the School's Board of Directors on 1 st Reading.
May 12	City Manager City Commission (the School's Board of Directors)	The City Manager submits the budget to the City Commission who acts as the School's Board of Directors on 2 nd Reading.
June 1	Finance Department	The adopted budget is entered into the accounting system.
July 1	School Department	The adopted budget becomes effective.

**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**DEPARTMENT DESCRIPTION
&
SUMMARY OF FUND**

**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**

DEPARTMENT DESCRIPTION

This Department is responsible for the organization, operation and management of the City's Charter School. By focusing on low student teacher ratios, high academic standards and parental participation, the School provides a first-class learning environment for the City's children. The School operations are provided in conjunction with a management services contract with Charter Schools USA.

Budget Category Summary

CATEGORY	2020/21	2021/22	2022/23	Variance	
	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
REVENUE					
State Shared Revenues	\$ 8,786,523	\$ 8,779,250	\$ 10,279,773	\$ 1,500,523	17.1%
Charges for Services	147,031	520,000	520,000	-	0.0%
Miscellaneous Income	253,251	579,000	579,000	-	0.0%
Other Non-Revenues	100,000	680,349	432,256	(248,093)	-36.5%
Total Revenues	\$ 9,286,805	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%

EXPENDITURES					
K-3 Basic	\$ 2,766,754	\$ 2,795,679	\$ 3,016,263	\$ 220,584	7.9%
4-8 Basic	3,480,470	3,487,527	3,811,537	324,010	9.3%
Exceptional Student Program	370,978	289,400	366,404	77,004	26.6%
Substitute Teachers	186,894	146,887	267,288	120,401	82.0%
Instructional Media Services	102,717	113,734	113,230	(504)	-0.4%
School Administration	945,715	1,142,713	1,317,616	174,903	15.3%
Pupil Transit Services	194,582	217,757	279,842	62,085	28.5%
Operation of Plant	1,926,690	2,046,402	2,038,349	(8,053)	-0.4%
Child Care Supervision	68,827	150,000	150,000	-	0.0%
Capital Outlay	412,193	168,500	450,500	282,000	167.4%
Total Expenditures	\$ 10,455,820	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%

Budget Account Summary by Expenditure Function

CATEGORY RECAP	2020/21	2021/22	2022/23	Variance	
	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services	\$ 7,298,311	\$ 7,217,564	\$ 8,113,209	\$ 895,645	12.4%
Operating Expenditures	2,300,170	2,637,535	2,747,320	109,785	4.2%
Other Uses	445,146	535,000	500,000	(35,000)	-6.5%
Capital Outlay	412,193	168,500	450,500	282,000	167.4%
Total	\$ 10,455,820	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%

**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**REVENUE PROJECTION
&
RATIONALE**

DESCRIPTION	2020/21	2021/22	2022/23	Variance	
	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
State Shared Revenues:					
School Lunch Reimbursement	\$ 115,433	\$ 100,000	\$ 150,000	\$ 50,000	50.0%
Florida Education Finance Program (FEFP)	7,880,543	7,775,783	8,111,374	335,591	4.3%
Florida School Recognition Program Awards	-	101,000	-	(101,000)	-100.0%
E-Rate Program	28,954	12,000	12,000	-	0.0%
Transportation	42,572	135,790	164,650	28,860	21.3%
Capital Outlay	658,364	654,677	712,871	58,194	8.9%
Grant Revenue	60,657	-	1,128,878	1,128,878	100.0%
Subtotal	\$ 8,786,523	\$ 8,779,250	\$ 10,279,773	\$ 1,500,523	17.1%
Charges for Services:					
Food Service Fees	\$ 32,040	\$ 180,000	\$ 180,000	\$ -	0.0%
After School Programs	114,991	340,000	340,000	-	0.0%
Subtotal	\$ 147,031	\$ 520,000	\$ 520,000	\$ -	0.0%
Miscellaneous Income:					
Interest Earnings	\$ 6,435	\$ 2,000	\$ 2,000	\$ -	0.0%
Miscellaneous Revenues	58,583	200,000	200,000	-	0.0%
Sport Program Fundraising	2,228	9,000	9,000	-	0.0%
Field Trips/Special Programs	22,587	170,000	170,000	-	0.0%
Other Private Source Revenue	163,418	198,000	198,000	-	0.0%
Subtotal	\$ 253,251	\$ 579,000	\$ 579,000	\$ -	0.0%
Other Non-Revenues:					
Transfers In	\$ 100,000	\$ 150,000	\$ 150,000	\$ -	0.0%
Carryover	-	530,349	282,256	(248,093)	-46.8%
Subtotal	\$ 100,000	\$ 680,349	\$ 432,256	\$ (248,093)	-36.5%
Total Revenues	\$ 9,286,805	\$ 10,558,599	\$ 11,811,029	\$ 1,252,430	11.9%

Revenues

The revenues available for allocation in the 2022/2023 proposed budget are anticipated to be \$11,811,029. This is a net increase of \$1,252,430 or 11.9% compared to the prior year budget resulting primarily from the following:

- At the time this document was prepared the Florida Legislative Session approved a 4.36% increase for Miami-Dade County. The Administration projected revenue totals of \$8,044,530 and is based on a 4.36% increase for an average of \$7,860/student. This amount is calculated with data from the most recent FTE invoice. Enrollment of 1,032 students is flat compared to prior year, however, FTE funds are anticipated to increase by 4.36% in comparison to the current year per capita amount.
- Grant funding was allocated to ACES through the Coronavirus Aid Relief and Economic Security ("CARES") Act for the Elementary and Secondary School Emergency Relief ("ESSER") Fund. Grant revenue of \$1,128,878 will mostly fund personnel costs for 14 positions as well as capital items such as replacement of laptops, tablets and an AC unit.
- Capital Outlay revenue totals \$712,871 and is based on an average of \$691/student. This amount is in line with the most recent FTE invoice and Capital Outlay Worksheet.

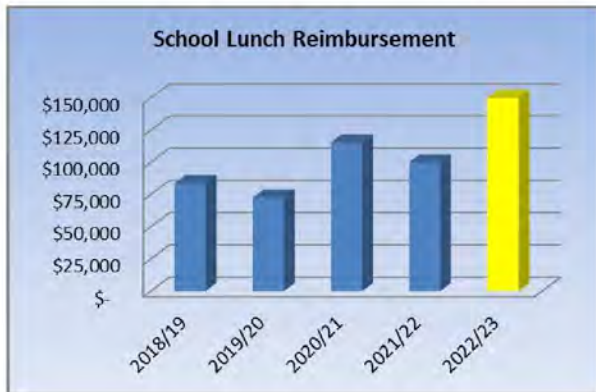
With flat enrollment versus the current year, Capital Outlay funds are anticipated to remain relatively flat in comparison to the current year per capita amount.

- Carryover funds total \$282,256 which is a decrease of \$248,093 (46.8%) from the current year. These funds will be utilized for:
 - Normal increases in teacher compensation (averaging about 2.5%).
 - Additional stipends in the amount of \$196,275 that the City is providing to increase teacher compensation in lieu of the Miami-Dade Referendum.
 - Conservative budgeted revenue projections in light of the global pandemic impact of COVID-19.

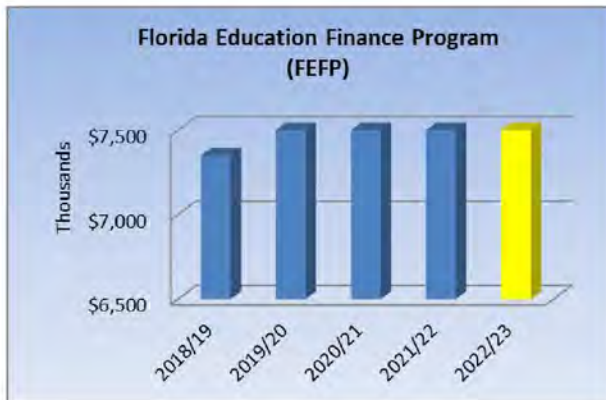
Revenue Projection Rationale FISCAL YEAR 2022/2023

State Shared Revenues – totals \$10,279,773 and is based on multiple revenue categories primarily comprised of the following:

School Lunch Reimbursement Revenues – estimated to be \$150,000.



Florida Education Finance Program Revenues – totals \$8,111,374 and is based on an average of \$7,860/student. FTE funds are anticipated to increase by 4.36% in comparison to the current year per capita amount.



Transportation Reimbursement Revenue – totals \$164,650 and is based on 370 students requiring bus service.



Capital Outlay revenue totals \$712,871 and is anticipated to increase by 8% in comparison to the current year per capita amount. Capital Outlay includes the following:

Local Capital Improvement Revenue – Passed by the Florida Legislature in 2017, HB 7069 requires school districts to give a proportionate share of local capital millage revenue to eligible charter schools operating in their county, with their share determined by the number of students each school enrolls. The law was subject to challenge by 14 school districts in the courts and was upheld by a circuit court in Tallahassee.

Charges for Services – totals \$520,000 is based on two (2) revenue categories comprised of the following:

- Food Service Fees – estimated to be \$180,000.
- After School Programs – includes revenues derived from fees charged for After School Child Care and is estimated to be \$340,000.

Miscellaneous Income – totals \$579,000 and is based on multiple revenue categories comprised of the following:

- A very conservatively budgeted Interest Earnings of \$2,000.
- Miscellaneous Revenues of \$200,000 (i.e., Bazaar, Book Fair, Dress Down, NSF Checks, Teacher Appreciation Week Deposits, Upstanders MIS, Vending Revenue and Boosterthon Fundraiser).
- Sport Program Fundraising of \$9,000.
- Field Trips/Special Programs of \$170,000.
- Other Private Source Revenue of \$198,000 which is primarily derived from a revenue sharing agreement with Clear Channel for two (2) leases that generate billboard advertising revenue.

Other Non-Revenues – totals \$432,256 and is based on the following revenue categories:

- Includes a \$150,000 transfer from the City's General Fund for revenues generated from the City's Intersection Safety Camera Program which is flat versus the prior year.
- Carryover which includes an allocation of fund balance of \$282,256 from the accumulation of prior year surpluses to be utilized as outlined on page 15.

**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**BUDGETARY ACCOUNT SUMMARY
BY
EXPENDITURE FUNCTION**

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6001-569
K-3 Basic 5101

ACCT #	SCHOOL OBJECT CODE	DESCRIPTION	2020/21	2021/22	2022/23	Variance	
			ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1220	120	Teacher (31)	\$ 1,693,361	\$ 1,692,750	\$ 1,862,037	\$ 169,287	10.0%
1230	130	Other Certified Instruction (3) Assistant Principal ESE Teacher Instructional Counselor	216,710	203,784	207,326	3,542	1.7%
1250	150	Teacher Assistant Kindergarten Aides - P/T (7) Administrative Assistant	124,273	140,286	141,696	1,410	1.0%
1502	291	Bonuses	42,725	48,000	-	(48,000)	-100.0%
1503	291	Stipends	120,719	118,795	118,795	-	0.0%
2101	221	Social Security - matching	160,266	161,787	175,116	13,329	8.2%
2201	211	Pension	14,561	20,300	21,607	1,307	6.4%
2301	231	Health, Life & Disability Insurance	259,843	256,590	324,461	67,871	26.5%
2302	232	Dental Insurance	5,164	4,958	6,008	1,050	21.2%
2401	241	Workers' Compensation	8,078	32,589	35,377	2,788	8.6%
2501	250	Unemployment Compensation	1,885	4,000	4,000	-	0.0%
Subtotal			\$ 2,647,585	\$ 2,683,839	\$ 2,896,423	\$ 212,584	7.9%
Operating Expenditures							
4001	330	Travel/Conferences/Training	\$ 3,627	\$ 4,000	\$ 12,000	\$ 8,000	200.0%
4101	370	Communication Services	70	840	840	-	0.0%
5290	590	Other Mat'l & Supply	42,517	35,000	35,000	-	0.0%
5299	790	Miscellaneous Expense	164	2,500	2,500	-	0.0%
5410	521	Memberships/Dues/Subscription	-	1,500	1,500	-	0.0%
5411	520	Textbooks	72,791	68,000	68,000	-	0.0%
Subtotal			\$ 119,169	\$ 111,840	\$ 119,840	\$ 8,000	7.2%
Total K-3 Basic 5101			\$ 2,766,754	\$ 2,795,679	\$ 3,016,263	\$ 220,584	7.9%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6002-569
4-8 Basic 5102

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1220	120	Teacher (44)	\$ 2,327,709	\$ 2,321,032	\$ 2,611,767	\$ 290,735	12.53%
1230	130	Other Certified Instruction (2) Assistant Principal Math Coach	156,316	155,933	159,837	3,904	2.50%
1250	150	Comm Spec/Instructional Asst. - P/T	15,325	15,960	16,038	78	0.49%
1502	291	Bonuses	53,407	60,000	-	(60,000)	-100.00%
1503	291	Stipends	207,388	204,082	204,082	-	0.00%
2101	221	Social Security - matching	198,016	198,849	221,396	22,547	11.34%
2201	211	Pension	19,237	24,903	27,237	2,334	9.37%
2301	231	Health, Life & Disability Insurance	298,022	278,940	333,116	54,176	19.42%
2302	232	Dental Insurance	6,533	5,101	5,622	521	10.21%
2401	241	Workers' Compensation	11,639	39,887	44,602	4,715	11.82%
2501	250	Unemployment Compensation	1,631	3,500	3,500	-	0.00%
Subtotal			\$ 3,295,223	\$ 3,308,187	\$ 3,627,197	\$ 319,010	9.64%
Operating Expenditures							
4001	330	Travel/Conferences/Training	\$ 4,378	\$ 7,000	\$ 12,000	\$ 5,000	71.43%
4101	370	Communication Services	840	840	840	-	0.00%
5290	590	Other Mat'l & Supply	73,918	60,000	60,000	-	0.00%
5299	790	Miscellaneous Expense	-	1,500	1,500	-	0.00%
5411	520	Textbooks	101,552	92,000	92,000	-	0.00%
5901	791	Athletic Activities	4,559	18,000	18,000	-	0.00%
Subtotal			\$ 185,247	\$ 179,340	\$ 184,340	\$ 5,000	2.79%
Total 4-8 Basic 5102			\$ 3,480,470	\$ 3,487,527	\$ 3,811,537	\$ 324,010	9.29%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6003-569
Exceptional Student Program 5250

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1220	120	Teacher (2)	\$ 112,006	\$ 110,170	\$ 171,819	\$ 61,649	56.0%
1230	130	Other Certified Instruction (1) Dean of Student Services	77,224	74,378	76,985	2,607	3.5%
1502	291	Bonuses	4,451	5,000	-	(5,000)	-100.0%
1503	291	Stipends	7,209	7,094	7,094	-	0.0%
2101	221	Social Security - matching	14,946	14,661	19,576	4,915	33.5%
2201	211	Pension	985	1,384	1,866	482	34.8%
2301	231	Health, Life & Disability Insurance	16,049	15,247	26,391	11,144	73.1%
2302	232	Dental Insurance	107	513	692	179	34.9%
2401	241	Workers' Compensation	-	2,953	3,981	1,028	34.8%
2501	250	Unemployment Compensation	-	-	-	-	0.0%
Subtotal			\$ 232,977	\$ 231,400	\$ 308,404	\$ 77,004	33.3%
Operating Expenditures							
3190	310	Prof & Tech Services - SPED	\$ 133,288	\$ 51,000	\$ 51,000	\$ -	0.0%
4001	330	Travel/Conferences/Training	-	1,000	1,000	-	0.0%
5290	590	Other Mat'l & Supply	4,463	5,000	5,000	-	0.0%
5299	790	Miscellaneous Expense	250	1,000	1,000	-	0.0%
Subtotal			\$ 138,001	\$ 58,000	\$ 58,000	\$ -	0.0%
Total ESP 5250			\$ 370,978	\$ 289,400	\$ 366,404	\$ 77,004	26.6%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6004-569
Substitute Teachers 5901

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1220	120	Pool Sub	\$ 161,983	\$ 34,863	\$ 177,255	\$ 142,392	408.4%
1225	140	Substitute Teacher - P/T	133	90,000	50,000	(40,000)	-44.4%
1502	291	Bonuses	444	500	-	(500)	-100.0%
1503	291	Stipends	2,404	2,365	2,365	-	0.0%
2101	221	Social Security- matching	9,860	9,733	17,566	7,833	80.5%
2201	211	Pension	185	261	1,329	1,068	409.2%
2301	231	Health, Life & Disability Insurance	11,184	6,008	13,656	7,648	127.3%
2302	232	Dental Insurance	199	159	480	321	201.9%
2401	241	Workers' Compensation	-	1,998	3,637	1,639	82.0%
2501	250	Unemployment Compensation	502	1,000	1,000	-	0.0%
Total Substitutes 5901			\$ 186,894	\$ 146,887	\$ 267,288	\$ 120,401	82.0%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6005-569
Instructional Media Services 6200

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1230	130	Media Specialist & P/T Asst.	\$ 72,085	\$ 76,220	\$ 78,300	\$ 2,080	2.7%
1502	291	Bonuses	2,226	2,500	-	(2,500)	-100.0%
1503	291	Stipends	2,404	2,365	2,365	-	0.0%
2101	221	Social Security - matching	5,667	6,012	6,171	159	2.6%
2201	211	Pension	299	425	440	15	3.5%
2301	231	Health, Life & Disability Insurance	17,523	21,647	21,363	(284)	-1.3%
2302	232	Dental Insurance	121	345	338	(7)	-2.0%
2401	241	Workers' Compensation	-	1,220	1,253	33	2.7%
2501	250	Unemployment Compensation	-	-	-	-	0.0%
Subtotal			\$ 100,325	\$ 110,734	\$ 110,230	\$ (504)	-0.5%
Operating Expenditures							
5411	520	Textbooks	\$ 2,392	\$ 3,000	\$ 3,000	\$ -	0.00%
Subtotal			\$ 2,392	\$ 3,000	\$ 3,000	\$ -	0.00%
Total Instr. Media Svcs 6200			\$ 102,717	\$ 113,734	\$ 113,230	\$ (504)	-0.44%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6006-569
School Administration 7300

SCHOOL OBJECT ACCT # CODE DESCRIPTION	2020/21	2021/22	2022/23	Variance	
	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services					
1211 110 Administrators (2) Principal Dean	\$ 225,941	\$ 197,291	\$ 221,512	\$ 24,221	12.3%
1260 160 Other Support Personnel (7) Receptionist (2) Administrative Secretary Registrar/Compliance/ESE Support Business Manager Network/Computer Tech School Nurse	318,714	333,359	448,473	115,114	34.5%
1502 291 Bonuses	5,786	6,500	-	(6,500)	-100.0%
2101 221 Social Security - matching	41,325	40,595	51,254	10,659	26.3%
2201 211 Pension	26,037	21,676	24,798	3,122	14.4%
2301 231 Health, Life & Disability Insurance	75,538	25,726	38,643	12,917	50.2%
2302 232 Dental Insurance	961	1,236	1,376	140	11.3%
2401 241 Workers' Compensation	5,204	8,490	10,720	2,230	26.3%
2501 251 Unemployment Compensation	501	1,000	1,000	-	0.0%
Subtotal	\$ 700,007	\$ 635,873	\$ 797,776	\$ 161,903	25.5%
Operating Expenditures					
3114 750 After School Programs	\$ 46,813	\$ 160,000	\$ 160,000	\$ -	0.0%
4001 330 Travel/Conferences/Training	8,200	12,000	25,000	13,000	108.3%
4041 201 Automobile Allowance	5,400	5,400	5,400	-	0.0%
4101 370 Communication Services	1,720	1,440	1,440	-	0.0%
4855 790 Field Trips/School Events	3,791	162,000	162,000	-	0.0%
4856 790 Special Events	113,451	140,000	140,000	-	0.0%
5290 590 Other Mat'l & Supply	66,333	23,000	23,000	-	0.0%
5410 521 Memberships/Dues/Subscription	-	3,000	3,000	-	0.0%
Subtotal	\$ 245,708	\$ 506,840	\$ 519,840	\$ 13,000	2.6%
Total School Admin 7300	\$ 945,715	\$ 1,142,713	\$ 1,317,616	\$ 174,903	15.3%

CITY OF AVENTURA
 AVENTURA CITY OF EXCELLENCE SCHOOL
 CHARTER SCHOOL FUND
 2022/23
 BUDGETARY ACCOUNT SUMMARY
 190-6007-569
Pupil Transit Services 7800

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Operating Expenditures							
3190	310	Prof & Tech Services	\$ 194,582	\$ 217,757	\$ 279,842	\$ 62,085	28.5%
Total Transit Services 7800			\$ 194,582	\$ 217,757	\$ 279,842	\$ 62,085	28.5%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6008-569
Operation of Plant 7900

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Personnel Services							
1260	160	Other Support Personnel Trades Worker II School Resource Officer Allocation	\$ 100,297	\$ 77,509	\$ 81,811	\$ 4,302	5.6%
2101	221	Social Security - matching	4,008	3,481	3,811	330	9.5%
2201	211	Pension	5,868	6,371	6,974	603	9.5%
2301	231	Health, Life & Disability Insurance	20,505	12,081	12,093	12	0.1%
2302	232	Dental Insurance	252	202	202	-	0.0%
2401	241	Workers' Compensation	4,370	1,000	1,000	-	0.0%
Subtotal			\$ 135,300	\$ 100,644	\$ 105,891	\$ 5,247	5.2%
Operating Expenditures							
3148	312	Planning/Management Fee - CSUSA	\$ 306,000	\$ 306,000	\$ 306,000	\$ -	0.0%
3149	310	MDCPS Administrative Fee	159,261	158,400	158,100	(300)	-0.2%
3201	312	Accounting & Auditing Fees	12,200	11,000	11,000	-	0.0%
3431	310	Contract - Food Services	239,230	280,000	280,000	-	0.0%
4101	370	Communication Services	104,362	78,000	78,000	-	0.0%
4301	430	Electricity	99,867	130,000	130,000	-	0.0%
4320	380	Pub Ut Svc Other Energy Sv - Water	37,497	32,000	32,000	-	0.0%
4440	360	Office Equip - Leasing Expense	29,527	38,000	38,000	-	0.0%
4501	320	Insurance & Bond Premium	30,755	38,200	38,200	-	0.0%
4620	350	Contract - Building Maintenance	194,115	188,658	223,658	35,000	18.6%
4635	350	Repairs & Maintenance	97,856	110,000	95,000	(15,000)	-13.6%
5120	510	Computer Supplies/Software	34,466	35,500	37,500	2,000	5.6%
5290	590	Other Mat'l & Supply	1,108	5,000	5,000	-	0.0%
Subtotal			\$ 1,346,244	\$ 1,410,758	\$ 1,432,458	\$ 21,700	1.5%
Other Uses							
5901	790	Contingency	\$ -	\$ 85,000	\$ 50,000	\$ (35,000)	-41.2%
5905	790	AACC Expenses	1,146	6,000	6,000	-	0.0%
9129	921	Lease Payments to City Debt Svce Fund	444,000	444,000	444,000	-	0.0%
Subtotal			\$ 445,146	\$ 535,000	\$ 500,000	\$ (35,000)	-6.5%
Total Operation of Plant 7900			\$ 1,926,690	\$ 2,046,402	\$ 2,038,349	\$ (8,053)	-0.4%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6009-569
Child Care Supervision 9102

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Operating Expenditures							
3113	310	Contract - Recreation Programs	\$ 38,327	\$ 114,000	\$ 114,000	\$ -	0.0%
4301	430	Electricity	10,000	10,000	10,000	-	0.0%
4501	320	Insurance & Bond Premium	3,000	3,000	3,000	-	0.0%
4620	350	Contract - Building Maintenance	9,000	9,000	9,000	-	0.0%
4635	350	Repairs & Maintenance	8,500	8,500	8,500	-	0.0%
5290	590	Other Mat'l & Supply	-	5,500	5,500	-	0.0%
Total Child Care 9102			\$ 68,827	\$ 150,000	\$ 150,000	\$ -	0.0%

CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
CHARTER SCHOOL FUND
2022/23
BUDGETARY ACCOUNT SUMMARY
190-6010-569
Capital Outlay 7400

SCHOOL OBJECT			2020/21	2021/22	2022/23	Variance	
ACCT #	CODE	DESCRIPTION	ACTUAL	APPROVED BUDGET	CITY MANAGER PROPOSAL	\$	%
Capital Outlay							
6401	692	Computer Equipment >5000	\$ 86,231	\$ 106,000	\$ 158,000	\$ 52,000	49.1%
6402	643	Computer Equipment <5000	310,564	34,500	199,500	165,000	478.3%
6410	640	Furniture, Fixture & Equipment	-	-	-	-	0.0%
6420	640	Repairs & Replacements	15,398	28,000	93,000	65,000	232.1%
Total Capital Outlay 7400			\$ 412,193	\$ 168,500	\$ 450,500	\$ 282,000	167.4%

Computer Equipment >5000

This project consists of the regular replacement of whiteboards and network infrastructure at ACES. (GL# 190-6010-569.64-01)

Replace Network Infrastructure	\$ 35,000
Replace AV Equipment and Whiteboards	40,000
Replace Server(s)	8,000
Phone System Upgrade	75,000
Subtotal	\$ 158,000

Computer Equipment <5000

This project consists of the regular replacement of computers, tablets, servers and network infrastructure at ACES. (GL# 190-6010-569.64-02)

Tablets	\$ 31,500
Replace Security Cameras	10,000
Replace Laptop(s)/Computer(s)	150,000
Desktop for Multimedia Classroom	8,000
Subtotal	\$ 199,500

Repairs & Replacements

This project consists of replacing air conditioning units at ACES. (GL# 190-6010-569.64-20)

Restroom renovation	\$ 35,000
Awning addition	3,000
Replace 25 ton HVAC unit at ACES	55,000
Subtotal	\$ 93,000
Total Capital Outlay 7400	\$ 450,500



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**CITY OF AVENTURA
AVENTURA CITY OF EXCELLENCE SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



ADOPTING ORDINANCE

ORDINANCE NO. 2022-__

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED CHARTER SCHOOL OPERATING AND CAPITAL BUDGET FOR THE AVENTURA CITY OF EXCELLENCE SCHOOL FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AS FOLLOWS:

Section 1. The 2022/2023 Operating and Capital Improvement Program Budget for the Aventura City of Excellence School, a copy of said budget being attached hereto and made a part hereof as specifically as if set forth at length herein, be and the same is hereby established and adopted.

Section 2. Expenditure of Funds Appropriated in the Budget Authorized. Funds appropriated in the Budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Ordinance and shall constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

Section 3. Budgetary Control. The Budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to the Charter School department for operating and capital expenses may not be increased or decreased without specific authorization by a duly-enacted Resolution affecting such amendment or transfer. Therefore, the City Manager may authorize transfers from one individual line item account to another, so long as the line item accounts are within the same department and fund.

Section 4. Personnel Authorization. The “Personnel Allocation Summary” enumerates all authorized budgeted positions. However, the City Manager may amend said authorized budgeted positions in order to address the operating needs of the department so long as sufficient budgeted funds are available.

Section 5. Grants and Gifts. When the City of Aventura receives monies from any source, be it private or governmental, by Grant, Gift, or otherwise, to which there is attached as a condition of acceptance any limitation regarding the use or expenditures of the monies received, the funds so received need not be shown in the Operating Budget nor shall said budget be subject to amendment of expenditures as a result of the receipt of said monies, but said monies shall only be disbursed and applied toward the purposes for which the said funds were received. To ensure the integrity of the Operating Budget, and the integrity of the monies received by the City under Grants or Gifts, all monies received as contemplated above must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and where appropriate, placed into separate and individual trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon the Gift or Grant as aforesaid.

Section 6. Amendments. Upon the passage and adoption of the Charter School Fund Budget for the City of Aventura, if the City Manager determines that the Department Total will exceed its original appropriation, the City Manager is hereby authorized and directed to prepare such Ordinances as may be necessary and proper to modify any line item from the Budget hereby.

Section 7. Encumbrances. All outstanding encumbrances at June 30, 2022 shall lapse at that time; and all capital outlay encumbrances and/or capital outlay expenditures not spent during the fiscal year may be re-appropriated in the 2022/2023 fiscal year.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall

remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. Effective Date. This Ordinance shall be effective immediately upon adoption on second reading.

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on first reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Rachel S. Friedland	___
Commissioner Billy Joel	___
Commissioner Denise Landman	___
Commissioner Dr. Linda Marks	___
Commissioner Marc Narotsky	___
Vice Mayor Robert Shelley	___
Mayor Enid Weisman	___

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on second reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Rachel S. Friedland	___
Commissioner Billy Joel	___
Commissioner Denise Landman	___
Commissioner Dr. Linda Marks	___
Commissioner Marc Narotsky	___
Commissioner Robert Shelley	___
Mayor Enid Weisman	___

PASSED on first reading this 27th day of April, 2022.

PASSED AND ADOPTED on second reading this 12th day of May, 2022.

ENID WEISMAN, MAYOR

ATTEST:

ELLISA L. HORVATH, MMC
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

CITY ATTORNEY



AVENTURA CITY OF EXCELLENCE SCHOOL


3333 NE 188th Street
Aventura, Florida 33180
Telephone: (305) 466-1499
Fax: (305) 466-1339
Website: www.aventuracharter.org


CITY OF AVENTURA

OFFICE OF THE CITY MANAGER

MEMORANDUM

TO: City Commission, acting in its capacity as the Governing Board
for the Don Soffer Aventura High School (DSAHS)

FROM: Ronald J. Wasson, City Manager 

BY: Melissa Cruz, Finance Director 

DATE: April 22, 2022

SUBJECT: **Ordinance Adopting 2022/2023 the Don Soffer Aventura High School
(DSAHS) Budget**

**1st Reading April 27, 2022 City Commission Special Meeting Agenda Item 3B
2nd Reading May 12, 2022 City Commission Meeting Agenda Item __**

RECOMMENDATION

It is recommended that the City Commission, acting in its capacity as the Governing Board for the DSAHS, approve the attached Ordinance adopting the 2022/2023 Don Soffer Aventura High School Budget. The document will be reviewed in detail at the April 27, 2022 City Commission Special Meeting.

If you have any questions, please feel free to contact me.

Attachment

CITY OF AVENTURA ORDINANCE NO. 2022-__

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED DON SOFFER AVENTURA HIGH SCHOOL BUDGET FUND 191 FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AS FOLLOWS:

Section 1. The 2022/2023 Operating Budget for the Don Soffer Aventura High School, a copy of said budget being attached hereto and made a part hereof as specifically as if set forth at length herein, be and the same is hereby established and adopted.

Section 2. Expenditure of Funds Appropriated in the Budget Authorized. Funds appropriated in the Budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Ordinance and shall constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

Section 3. Budgetary Control. The Budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to the Don Soffer Aventura High School Fund may not be increased or decreased without specific authorization by a duly-enacted Resolution affecting such amendment or transfer. Therefore, if requested by the Principal of Don Soffer Aventura High School, the City Manager may authorize transfers from one individual line item account to another, so long as the line item accounts are within the same department and fund.

Section 4. Personnel Authorization. The “Personnel Allocation Summary” enumerates all authorized budgeted positions. However, if requested by the Principal of Don Soffer Aventura High School, the City Manager may amend said authorized budgeted positions in order to address the operating needs of the department so long as sufficient budgeted funds are available.

Section 5. Grants and Gifts. When the City of Aventura receives monies from any source, be it private or governmental, by Grant, Gift, or otherwise, to which there is attached as a condition of acceptance any limitation regarding the use or expenditures of the monies received, the funds so received need not be shown in the Operating Budget nor shall said budget be subject to amendment of expenditures as a result of the receipt of said monies, but said monies shall only be disbursed and applied toward the purposes for which the said funds were received. To ensure the integrity of the Operating Budget, and the integrity of the monies received by the City under Grants or Gifts, all monies received as contemplated above must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and where appropriate, placed into separate and individual trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon the Gift or Grant as aforesaid.

Section 6. Amendments. Upon the passage and adoption of the Don Soffer Aventura High School Fund Budget for the City of Aventura, if the City Manager determines that the Department Total will exceed its original appropriation, the City Manager is hereby authorized and directed to prepare such Ordinances as may be necessary and proper to modify any line item from the Budget hereby.

Section 7. Encumbrances. All outstanding encumbrances on June 30, 2022 shall lapse at that time; and all capital outlay encumbrances and/or capital outlay expenditures not spent during the fiscal year may be re-appropriated in the 2022/2023 fiscal year.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of

the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. Effective Date. This Ordinance shall be effective immediately upon adoption on second reading.

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on first reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Billy Joel	_____
Commissioner Denise Landman	_____
Commissioner Dr. Linda Marks	_____
Commissioner Marc Narotsky	_____
Commissioner Robert Shelley	_____
Vice Mayor Rachel S. Friedland	_____
Mayor Enid Weisman	_____

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on second reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Billy Joel	_____
Commissioner Rachel S. Friedland	_____
Commissioner Denise Landman	_____
Commissioner Dr. Linda Marks	_____
Commissioner Marc Narotsky	_____
Commissioner Robert Shelley	_____
Mayor Enid Weisman	_____

PASSED on first reading this 27th day of April, 2022.

PASSED AND ADOPTED on second reading this 12th day of May, 2022.

ENID WEISMAN, MAYOR

ATTEST:

ELLISA L. HORVATH, MMC
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

CITY ATTORNEY

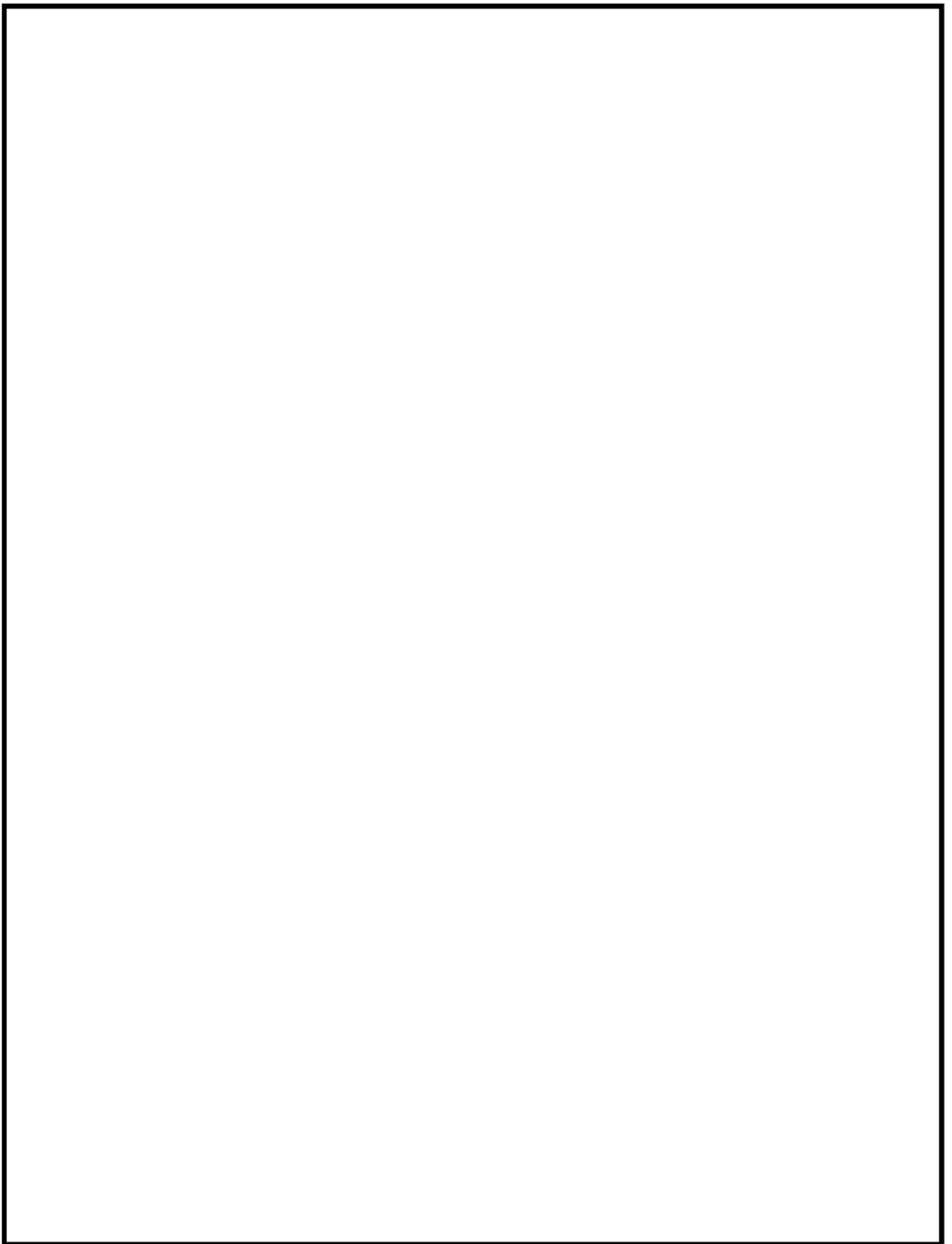
City of Aventura



Don Soffer Aventura High School Fund Budget

FISCAL YEAR 2022/2023





**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
FUND BUDGET**

FISCAL YEAR 2022/2023



City Commission/Governing Board

Mayor Enid Weisman
Commissioner Rachel S. Friedland
Commissioner Billy Joel
Commissioner Marc Narotsky
Commissioner Denise Landman
Commissioner Dr. Linda Marks
Commissioner Robert Shelley

City Manager

Ronald J. Wasson

Principal

Dr. Geoff McKee

Planning/Management Services Provided by:

Charter Schools USA



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**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
FUND BUDGET
FISCAL YEAR 2022/2023**

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MEMORANDUM

TO: City Commission/Governing Board
Ronald J. Wasson, City Manager

FROM: Dr. Geoff McKee, Principal, Don Soffer Aventura High School
Angel Lewis, Sr. Financial Analyst, Charter Schools USA

DATE: April 22, 2022

SUBJECT: **Proposed 2022/2023 Don Soffer Aventura High School Budget**

Attached is the proposed 2022/2023 Don Soffer Aventura High School (“DSAHS”) Fund Budget (Fund 191) which will be effective from July 1, 2022 – June 30, 2023. This represents DSAHS’ 4th full year of operations. The budget was designed to meet the educational requirements that accommodate 9th, 10th, 11th and 12th grade students, while continuing to employ staff that possess the leadership qualities that will help DSAHS achieve full enrollment over the next year.

Budget Implications Resulting from the Coronavirus (“COVID-19”) Pandemic

At the time this budget was prepared and for the last two years, COVID-19 has caused major disruption in international and U.S. economies and markets. Due to the fear of further spread of the virus, many of our societal norms have been altered due to quarantines, the cancellation of events and the overall reduction in business and economic activity.

As we have seen, the impacts and responses to COVID-19 on a global, national, state and local level continue to evolve. With the rollout of the COVID-19 vaccine in FY 2021, things are slowly returning to normal and we can see the light at the end of the tunnel. Since the pandemic’s full financial impact is unknown at this time, the Administration has prepared a conservative budget by holding most operating revenues and expenditures relatively flat and increasing teacher compensation where needed.

As the distribution of the COVID-19 vaccine continues and with the infusion of various Federal funding programs (i.e., CARES, GEER and ESSER), School operations will continue to stabilize and completely return to a “traditional” environment in the coming year.

The budget was prepared in a collaborative effort by CSUSA, including their Sr. Financial Analyst, staff members from several different divisions, and the DSAHS Principal. In addition, the budget has also been reviewed by the City Manager and the Finance Director. The budget will appear on first and second reading on April 27th and May 12th, 2022, respectively.

The following are the major highlights of the 2022/2023 budget:

- The school budget is based on a projected enrollment of 800 9th, 10th, 11th and 12th grade students. This is the school’s first year of full enrollment.
- No City subsidy is budgeted for the FY2022-2023 year.
- Includes 63 full-time equivalent employees at a projected cost of \$5,058,015 and is summarized by class and category below:

Job Class Category	2021/22	2022/23	
	Actual	Proposed	Change
Administrative Staff			
Full-time	10.0	16.0	6.0
Part-time	0.5	-	(0.5)
Subtotal	10.5	16.0	5.5
Instructional Staff			
Full-time	37.0	47.0	10.0
Part-time	-	-	-
Subtotal	37.0	47.0	10.0
Total Employees	47.5	63.0	15.5

- Vendor Services includes contracted pupil transportation for two (2) buses to transport students that live two (2) miles or more from the School at a cost of \$159,127.
- In order to continue enhancing the instructional experience designed to prepare the students for the future, \$414,195 has been budgeted for textbooks, reference books and instructional licenses under Instructional Expenditures.

Capital expenditures of \$306,845 is budgeted for costs associated with acquiring computer hardware and software, IT infrastructure, audio-visual equipment, and FF&E.

Compensation for Personnel Services

Total Compensation for Personnel Services is budgeted at \$5,058,015 or 62.28% of the total budget or 60.17% of total operating revenue. This category includes 63 full-time equivalent employees, including 16 administrative staff positions and 47 instructional staff positions as is detailed below. In order to maintain, attract, and retain highly qualified teachers, salaries for this category reflect the school’s proposed Pay Plan and stipends of \$147,000 in lieu of the Miami-Dade County Referendum. All employees are under contract with CSUSA.

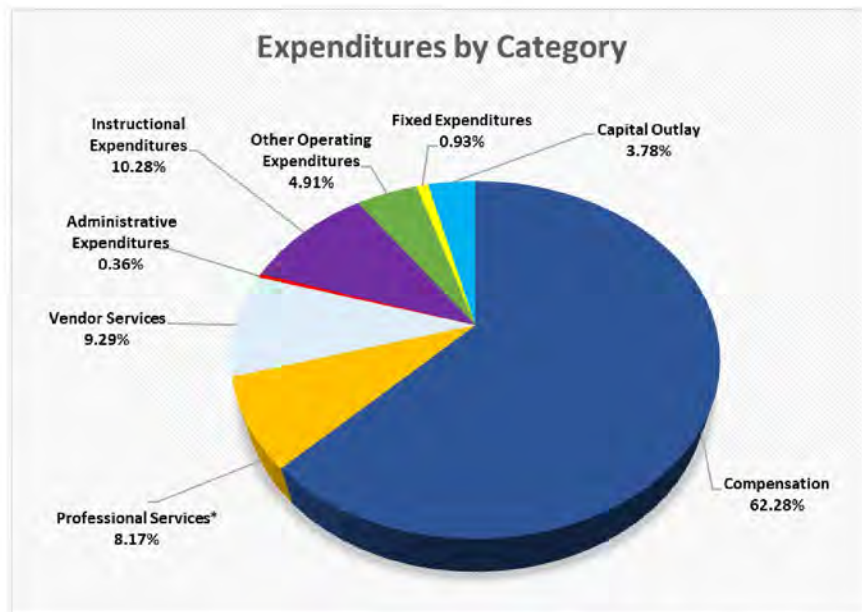
**Don Soffer Aventura High School
Comparative Personnel Allocation Summary
3 - Year Presentation**

Job Class	2020/21			2021/22			2022/23		
	<u>Actual</u>			<u>Actual</u>			<u>Proposed</u>		
	Full-Time	Part-Time	Total	Full-Time	Part-Time	Total	Full-Time	Part-Time	Total
Administrative Staff									
Principal	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Assistant Principal	1.0	-	1.0	1.0	-	1.0	2.0	-	2.0
Dean of Student Affairs	-	-	-	-	-	-	1.0	-	1.0
School Operations Administrator	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Office Manager	-	-	-	-	-	-	1.0	-	1.0
Administrative Assistant	1.0	0.5	1.5	1.0	0.5	1.5	2.0	-	2.0
Receptionist	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Enrollment Management	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Guidance Counselor	1.0	-	1.0	1.0	-	1.0	3.0	-	3.0
CAP Advisor	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
IT Support	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Nurse	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Subtotal	10.0	0.5	10.5	10.0	0.5	10.5	16.0	-	16.0
Instructional Staff									
Teachers (9-12)	20.0	0.5	20.5	33.0	-	33.0	42.0	-	42.0
ESE/Special Education Teachers	2.0	-	2.0	2.0	-	2.0	3.0	-	3.0
Curriculum Resource Teacher	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0
Athletic Director	-	-	-	1.0	-	1.0	1.0	-	1.0
Subtotal	23.0	0.5	23.5	37.0	-	37.0	47.0	-	47.0
Total	33.0	1.0	34.0	47.0	0.5	47.5	63.0	-	63.0



The total proposed budget for 2022/2023, is \$8,121,331 and is broken down into the following categories:

Compensation	\$ 5,058,015	62.28%
Professional Services	662,658	8.16%
Vendor Services	754,859	9.29%
Administrative Expenditures	29,537	0.36%
Instructional Expenditures	834,894	10.28%
Other Operating Expenditures	399,279	4.92%
Fixed Expenditures	75,244	0.93%
Capital Outlay	306,845	3.78%
Total	\$ 8,121,331	100.00%




Summary

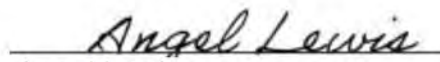
Although we find ourselves in some very challenging economic times, I am pleased to submit the detailed budget contained within this document and its related funding levels representing the City's continued commitment to support the Mission and Vision for Don Soffer Aventura High School as outlined on page 2.

The City Commission, acting in its capacity as the Don Soffer Aventura High School Governing Board will meet during a Special Commission Meeting on April 27, 2022 to review the proposed budget document in detail. Please refer any questions relating to the enclosed budget to the City Manager's attention.

Respectfully submitted,



Dr. Geoff McKee
Principal, Don Soffer Aventura High School



Angel Lewis
Sr. Financial Analyst, CSUSA

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



INTRODUCTION

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL**



Mission Statement

Don Soffer Aventura High School will provide a rigorous, college preparatory curriculum for the community that ensures each student develops their individual academic talents and leadership skills to become well-rounded citizens primed for excellence.

Vision Statement

Don Soffer Aventura High School will continually adopt innovative instructional methods and technology designed for the digital native learning styles of the 21st century students. The School will revolutionize instruction and be recognized as a pioneer in modern high school education.

Commitment Statement

At Don Soffer Aventura High School, students will be empowered to discover their passion, choose their path and define their future.

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL**



Organization and Operations

The School is a special revenue fund found within the City's financial statements. The School commenced operations in the City in August 2019 and for the 2022/2023 school year will offer classes for 9th, 10th, 11th and 12th grades with a projected enrollment of 800 students. The School is funded by public funds based on enrollment and may be eligible for grants in accordance with state and federal guidelines, including food service and capital outlay. The School can accept private donations and the City can incur debt for its operations.

Reporting Entity

The School operates under a charter granted by the sponsoring school district, the Miami-Dade County Public School District (the "District"). The current charter is effective until June 30, 2034 but provides for a renewal of up to 15 years by mutual agreement of both parties. In August 2019, the School opened its doors to 200 9th graders. In August 2020, the School expanded its enrollment to 415 students to include 10th grade and in August 2021, expanded its enrollment to 620 to include 11th grade. Grade 12 will be added with approximately 200 additional students for each grade level, in August 2022.

The School is owned by the City and is operated through a management agreement as described below. The School is part of the City's government and is not a separate legal entity or otherwise organized apart from the City. The City was incorporated in November 1995 and operates under a Commission-Manager form of government.

Management Agreement

The City previously entered into a management agreement with Charter Schools USA, Inc. ("CSUSA") to provide those services necessary to organize, manage, staff, operate and maintain the School. The agreement expires on June 30, 2024, with a five-year renewal option by mutual agreement of both parties and provided that the District extends the charter granted to the City. Total management fees projected to be paid to the management company for fiscal year 2022/2023 are \$375,696. The other expenditures that are reimbursed to CSUSA from the City relate to teachers' salaries, benefits and all related operational costs.



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**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**DEPARTMENT DESCRIPTION
&
SUMMARY OF FUND**

CITY OF AVENTURA

AVENTURA CHARTER HIGH SCHOOL FUND 191

BUDGET CATEGORY SUMMARY

2022/23 (July 1 - June 30)

FUND DESCRIPTION

This fund accounts for operating and capital revenues and expenditures associated with the Don Soffer Aventura High School. In accordance with their Management Agreement with the City, Charter Schools USA, is responsible for the School's budgetary, accounting, auditing and financial reporting functions.

CATEGORY	2020/21 ACTUAL	2021/22 PROPOSED BUDGET	2021/22 PROJECTED FORECAST	2022/23 PROPOSED BUDGET
REVENUE PROJECTIONS				
Operating Revenue	\$ 4,244,057	\$ 5,438,050	\$ 5,812,604	\$ 8,406,070
City Subsidy (Advance from the City's General Fund)	659,151	477,628	477,628	-
Total Revenues	\$ 4,903,208	\$ 5,915,678	\$ 6,290,232	\$ 8,406,070
EXPENDITURES				
Operating Expenditures	\$ 4,439,823	\$ 5,865,615	\$ 5,871,588	\$ 7,814,486
Capital Expenditures	605,008	267,584	284,591	306,845
CSUSA Subsidy to offset Professional Services	(141,623)	(217,521)	(217,522)	-
Total Expenditures	\$ 4,903,208	\$ 5,915,678	\$ 5,938,657	\$ 8,121,331
Revenues over/(under) Expenditures	\$ -	\$ -	\$ 351,575	\$ 284,739

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**REVENUE PROJECTION
&
RATIONALE**

Don Soffer Aventura High School Proposed Budget	ACTUAL 2020-21	ADOPTED BUDGET 2021-22	PROJECTED FORECAST 2021-22	PROPOSED BUDGET 2022-23
<i>Total Number of Students</i>	417	620	637	800
<i>Forecasted Average FTE per Student</i>	\$ 6,643.52	\$ 7,002.00	\$ 7,134.46	\$ 7,445.52
REVENUE:				
Operating Revenue				
FTE	\$ 2,714,566	\$ 4,341,271	\$ 4,541,084	\$ 5,956,418
Capital Outlay	214,979	312,347	326,828	410,895
NSLP Revenue	28,943	46,075	22,798	27,000
Food Services	64,877	163,357	220,484	243,234
Transfers In from the City's General Fund				
City's Intersection Safety Camera Program *	150,000	150,000	150,000	150,000
Grants	595,401	-	82,656	735,309
Miscellaneous Revenue	-	-	-	-
Internal Funds Revenue****	33,214	-	33,214	33,214
Other Program Revenue	442,077	425,000	435,540	850,000
Total Operating Revenue	\$ 4,244,057	\$ 5,438,050	\$ 5,812,604	\$ 8,406,070
Other Non-Revenue				
City Subsidy *				
Advance from the City's General Fund	\$ 659,151	\$ 477,628	\$ 477,628	\$ -
Total Revenues	\$ 4,903,208	\$ 5,915,678	\$ 6,290,232	\$ 8,406,070

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Revenue Projection Rationale **FISCAL YEAR 2022/2023**

Revenues

The total revenues available for allocation in the 2022/2023 proposed budget are anticipated to be \$8,406,070. This is a net increase of \$2,490,392 or 42.10% compared to the prior year's budget primarily resulting from increasing the enrollment at DSAHS from 620 to 800 students for the addition of the 12th grade.

Operating Revenue

FTE – totals \$5,956,418 and is based on an average of \$7,446/student. This revenue category includes the transportation reimbursement component. Net of enrollment driven increases for the addition of the 12th grade, this revenue category is anticipated to increase by 4.36% in comparison to the prior year-end forecast.

Capital Outlay – totals \$410,895 and is projected to remain relatively level in comparison to the year-end forecast at \$514/student.

NSLP Revenue – totals \$27,000 and represents an estimate for reimbursement by the National School Lunch Program (“NSLP”) for low-cost or free meals that are provided to students who qualify for the federally assisted meal program. This revenue category is projected based on prior year reimbursement rates and assumes consistent eligibility year-over-year in the student population.

Food Services – totals \$243,235 and represents an estimate for un-subsidized meals purchased by students. This revenue category increased year-over-year in line with enrollment on a per capita basis using the prior year student participation rate.

Transfers In from the City's General Fund – is consistent with the prior year's budget amount of \$150,000 from the City's General Fund for revenues generated from the City's Intersection Safety Camera Program.

Grants – The current anticipated impact from Grant Funding provided by Federal and State governments in response to the COVID-19 pandemic is included in the 2022/2023 proposed operating budget. This grant funding will cover personnel costs, capital items, instructional licenses and teacher supplements/stipends to enhance technology and other programs that are intended to enhance the students' total learning experience and social well-being.

Other Program Revenue – totals \$850,000 in additional FTE Revenue that may be awarded to the DSAHS from students passing the Cambridge and Advanced Placement Exams.

Other Non-Revenue

City Subsidy ** (Advance from the City's General Fund) – the 2022/2023 budget assumes no City subsidy.



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**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



**BUDGETARY ACCOUNT SUMMARY
BY
EXPENDITURE FUNCTION**

Don Soffer Aventura High School Proposed Budget	ACTUAL 2020-21	ADOPTED BUDGET 2021-22	PROJECTED FORECAST 2021-22	PROPOSED BUDGET 2022-23
EXPENDITURES				
Administrative Staff				
Principal	1.0	1.0	1.0	1.0
Assistant Principal	1.0	1.0	1.0	2.0
Dean of Student Affairs	-	-	-	1.0
School Operations Administrator	1.0	1.0	1.0	1.0
Office Manager	-	-	-	1.0
Administrative Assistant	1.5	1.5	1.5	2.0
Receptionist	1.0	1.0	1.0	1.0
Enrollment Management	1.0	1.0	1.0	1.0
Guidance Counselor	1.0	2.0	1.0	3.0
CAP Advisor	1.0	1.0	1.0	1.0
IT Support	1.0	1.0	1.0	1.0
Nurse	1.0	1.0	1.0	1.0
Subtotal Administrative Staff	10.5	\$ 636,346	11.5	\$ 696,399
			10.5	\$ 617,040
			16.0	\$ 1,022,781
Instructional Staff				
Teachers (9-12)	20.5	31.5	33.0	42.0
ESE/Special Education Teachers	2.0	2.0	2.0	3.0
Curriculum Resource Teacher	1.0	2.0	1.0	1.0
Athletic Director	-	-	1.0	1.0
Subs	-	-	-	-
Subtotal Instructional Staff	23.5	\$ 1,459,487	35.5	\$ 2,297,461
			37.0	\$ 2,145,991
			47.0	\$ 2,796,824
Tutoring	5,298	\$ 25,000	\$ 25,000	\$ 76,862
Bonuses	130,993	67,936	49,732	159,681
Stipends	43,282	167,150	219,043	307,000
Benefits	165,357	196,126	246,835	345,329
Workers' Compensation	9,127	8,320	13,578	15,650
Payroll Taxes	190,310	268,230	237,795	333,888
Subtotal	\$ 544,367	\$ 732,762	\$ 791,983	\$ 1,238,410
Total Compensation	34.0	\$ 2,640,200	47.0	\$ 3,726,622
			47.5	\$ 3,555,014
			63.0	\$ 5,058,015

Don Soffer Aventura High School Proposed Budget - Continued	ACTUAL 2020-21	ADOPTED BUDGET 2021-22	PROJECTED FORECAST 2021-22	PROPOSED BUDGET 2022-23
Professional Services				
Management Fee	\$ 200,739	\$ 279,000	\$ 279,000	\$ 375,696
Finance & Accounting Services ***	35,476	54,380	54,381	-
Personnel Management (Payroll & HR Services) ***	92,160	163,141	163,141	-
Legal Fees	7,276	-	11,582	11,582
Fee to County Board	83,044	87,298	87,695	93,069
Outside Staff Development	13,215	32,875	28,925	28,925
Accounting Services - Audit	13,867	11,000	11,750	11,750
Professional Fees - Other	36,391	2,000	16,886	16,886
Computer Services Fees	22,741	69,440	71,288	100,000
Grant Expenditure	-	-	-	-
Advertising/Marketing Expenditure	14,061	24,750	24,750	24,750
Moving Expenditure	4,989	-	-	-
Subtotal Professional Services	\$ 523,959	\$ 723,884	\$ 749,398	\$ 662,658
Vendor Services				
Contracted Pupil Transportation	\$ 102,590	\$ 123,785	\$ 116,506	\$ 159,127
Contracted Mental Health	7,976	13,741	24,267	24,267
Extra-Curricular Activity Events & Transportation	44,252	65,000	79,507	155,000
Contracted Food Services	77,675	155,617	161,557	209,548
Background/Finger Printing	-	500	-	-
Drug Testing Fees	-	500	30	31
Licenses & Permits	1,159	1,597	1,544	1,544
Bank Service Fees	-	-	-	-
Contracted Custodial Services	114,407	169,257	169,257	191,827
Contracted Security	12,457	13,515	13,515	13,515
Subtotal Vendor Services	\$ 360,516	\$ 543,512	\$ 566,183	\$ 754,859
Administration Expenditures				
Travel	\$ 746	\$ 4,850	\$ 7,020	\$ 7,020
Meals	90	700	381	381
Lodging	1,641	1,450	3,293	3,293
Business Expenditure - Other	270	382	153	153
Dues & Subscriptions	1,720	1,055	2,861	2,861
Printing	3,344	2,608	2,840	2,840
Office Supplies	20,842	10,175	10,175	10,379
Medical Supplies	2,518	2,518	2,610	2,610
Subtotal Administrative Expenditures	\$ 31,171	\$ 23,738	\$ 29,333	\$ 29,537
Instructional Expenditures				
Textbooks & Reference Books	\$ 277,393	\$ 137,819	\$ 159,878	\$ 250,462
Consumable Instructional (Student)	-	23,622	1,563	36,438
Consumable Instructional (Teacher)	5,639	26,250	26,251	25,000
Instructional Licenses	162,434	112,478	178,128	163,733
Testing Materials	9,772	126,450	126,450	330,670
Contracted SPED Instruction	19,175	45,858	22,748	28,591
Subtotal Instructional Expenditures	\$ 474,413	\$ 472,477	\$ 515,018	\$ 834,894

Don Soffer Aventura High School Proposed Budget - Continued	ACTUAL 2020-21	ADOPTED BUDGET 2021-22	PROJECTED FORECAST 2021-22	PROPOSED BUDGET 2022-23
Other Operating Expenditures				
Telephone & Internet	\$ 37,330	\$ 38,286	\$ 28,765	\$ 29,340
Postage	1,993	7,000	390	390
Electricity	77,609	84,644	90,700	92,514
Water & Sewer	5,406	5,540	6,440	6,569
Waste Disposal	22,374	29,560	31,050	37,260
Pest Control	2,916	3,300	3,300	3,465
Cleaning Supplies	11,789	31,530	31,530	31,530
Building Repairs & Maintenance	178,241	138,723	159,046	153,885
Miscellaneous Expenditures	9,252	7,500	11,112	11,112
Subtotal Other Operating Expenditures	\$ 346,910	\$ 346,083	\$ 362,333	\$ 366,065
Internal Funds Expense				
Internal Funds Expense****	\$ 35,094	\$ -	\$ 33,214	\$ 33,214
Subtotal Internal Funds Revenue	\$ 35,094	\$ -	\$ 33,214	\$ 33,214
Fixed Expenditures				
Office Equipment - Leasing Expenditures	\$ 13,056	\$ 13,560	\$ 13,695	\$ 13,624
Professional Liability & Other Insurance	14,504	15,739	47,400	61,620
Subtotal Fixed Expenditures	\$ 27,560	\$ 29,299	\$ 61,095	\$ 75,244
Total Operating Expenditures	\$ 4,439,823	\$ 5,865,615	\$ 5,871,588	\$ 7,814,486
Capital Expenditures				
Computers - Hardware	\$ 140,855	\$ 184,459	\$ 194,295	\$ 250,545
Computers - Software	11,766	15,600	2,460	-
IT Infrastructure	1,100	20,000	-	20,000
Audio Visual Equipment	-	41,525	42,827	23,800
FF&E	451,287	6,000	45,009	12,500
Total Capital Expenditures	\$ 605,008	\$ 267,584	\$ 284,591	\$ 306,845
Total Unadjusted Operating and Capital Expenditures	\$ 5,044,831	\$ 6,133,199	\$ 6,156,179	\$ 8,121,331
Unadjusted Revenue over/(under) Expenditures	\$ (141,623)	\$ (217,521)	\$ 134,053	\$ 284,739
CSUSA Subsidy to offset Professional Services ***	\$ 141,623	\$ 217,521	\$ 217,522	\$ -
Adjusted Revenues over/(under) Expenditures	\$ -	\$ -	\$ 351,575	\$ 284,739
Total Adjusted Operating and Capital Expenditures	\$ 4,903,208	\$ 5,915,678	\$ 5,938,657	\$ 8,121,331
Total Revenues	\$ 4,903,208	\$ 5,915,678	\$ 6,290,232	\$ 8,406,070
Projected Addition to Fund Balance/(Deficit)	\$ -	\$ -	\$ 351,575	\$ 284,739
Repayment to City	\$ -	\$ -	\$ 351,575	\$ 184,739
Projected Fund Balance After Repayment	\$ -	\$ -	\$ -	\$ 100,000

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



DSAHS INSTRUCTIONAL PAY-FOR-PERFORMANCE PLAN

INDEX

- A. CSUSA PAY PRACTICES**
- B. PERFORMANCE BASED COMPENSATION**
- C. MERIT INCREASE SCHEDULE**
- D. SCHOOL WIDE PERFORMANCE AND RETENTION BONUS**

A. CSUSA PAY PRACTICES

CSUSA salaries are competitive with the surrounding area schools but structured differently, with a greater emphasis on performance-based pay. For base salaries, pay bands have been established to a minimum, midpoint, and maximum scale by which job families can grow with merit increases. CSUSA will budget criteria, incentives, and other motivating factors to attract, reward and retain the best employees. A salary worksheet will be used to calculate starting salaries in a fair & consistent manner. Below are the basic criteria utilized to determine starting salaries.

Base Salary for Teachers in their initial year (10 Month)

- Positive Adjustments to initial base for Experience, Previous Outcomes, Critical Shortage Areas/Special Consideration, if applicable and based on Budget
- Positive Adjustments to base for Education Credentials
 - \$3,000 for Masters
 - \$5,000 for Specialist
 - \$7,000 for Doctorate

- Other Compensation: (to be reevaluated annually and subject to funding availability)
 - \$3,500 in lieu of the Miami-Dade County Referendum will be added as a stipend to Teacher base pay
- \$-3,000 Negative Adjustments to base (prior to HB increase) if met all requirements and waiting for Certification documentation

B. PERFORMANCE BASED COMPENSATION

Research supports the notion that people are motivated through achievement, recognition, and growth opportunities. Moreover, studies indicate that not only does this contribute to the retention of high-quality staff, but also positively impacts student achievement. Consequently, the School will adopt a performance-based compensation plan that includes:

- Merit increases for faculty and staff are determined by a robust evaluation tool based on the research of Robert Marzano, in alignment with statutory requirements
- A “Cost of Living” adjustment” option may be included in the schedule
- Participation in various programs to provide incentive bonuses for teachers
- Performance bonuses for Administration based on Academic Performance, Enrollment/Growth and Culture metrics
- School wide performance incentive goal– provided to faculty and staff at schools that achieve predetermined school wide academic improvement goals
- Stipends (supplements) are offered separately from base pay for Additional Academic Responsibilities, Title 1 Schools, Critical Teacher Shortage Areas, Bottom 2 School improvement categories, etc.

C. MERIT INCREASE SCHEDULE

Final Level Instructional staff member scores are calculated by combining the Instructional Practice and Student Performance components of the final evaluation. Please see the school’s approved evaluation plan. Budget will determine the **Effective** teacher’s percent increase. This percent increase will fall between 50%-75% of the percent increase that **Highly Effective** teachers receive per statutory requirements.

CSUSA PERFORMANCE EVALUATION RESULTS	INSTRUCTIONAL INCREASE*
Level 1: UNSATISFACTORY/DEVELOPING/NEEDS IMPROVEMENT	0%
Level 2: DEVELOPING/ NEEDS IMPROVEMENT	0%
Level 3: APPLYING / EFFECTIVE	1.5%
Level 4: INNOVATIVE / HIGHLY EFFECTIVE	2.0%

**Merit increases are subject to budget allocation*

- A “Cost of Living” adjustment option may be included in the schedule, budget permitting
- Stipends (supplements) are offered separately from base pay for Additional Academic Responsibilities, Title 1 Schools, Critical Teacher Shortage Areas, Bottom 2 School improvement categories, etc.

D. SCHOOL WIDE PERFORMANCE AND RETENTION BONUS

CSUSA offers a school wide bonus opportunity that acknowledges and shows appreciation to our loyal and committed employees. This is an opportunity for all Full Time Staff to earn a bonus based on the overall performance of their school. *

- Up to \$500.00 for Non-Instructional Employees
- Up to \$1,000.00 for Instructional Employees
- The bonus will be paid out after FTE count and the release of school grades in the fall/winter of the following year
- The bonus is based on goals established by the school and approved by leadership
- If the school meets its letter grade goal, the bonus will be paid out in full
- If the letter grade goal is not met, the bonus will be prorated based on the percentage of goals met
- Employee must be actively employed at time of bonus payout

**School wide bonus payment is subject to budget allocation*

**CITY OF AVENTURA
DON SOFFER AVENTURA HIGH SCHOOL
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2022/2023**



ADOPTING ORDINANCE

ORDINANCE NO. 2022-__

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, ADOPTING THE ATTACHED DON SOFFER AVENTURA HIGH SCHOOL BUDGET FUND 191 FOR FISCAL YEAR 2022/2023 (JULY 1 – JUNE 30), PURSUANT TO SECTION 4.05 OF THE CITY CHARTER; AUTHORIZING EXPENDITURE OF FUNDS ESTABLISHED BY THE BUDGET; PROVIDING FOR BUDGETARY CONTROL; PROVIDING FOR PERSONNEL AUTHORIZATION; PROVIDING FOR GIFTS AND GRANTS; PROVIDING FOR AMENDMENTS; PROVIDING FOR ENCUMBRANCES; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AS FOLLOWS:

Section 1. The 2022/2023 Operating Budget for the Don Soffer Aventura High School, a copy of said budget being attached hereto and made a part hereof as specifically as if set forth at length herein, be and the same is hereby established and adopted.

Section 2. Expenditure of Funds Appropriated in the Budget Authorized. Funds appropriated in the Budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Ordinance and shall constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

Section 3. Budgetary Control. The Budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to the Don Soffer Aventura High School Fund may not be increased or decreased without specific authorization by a duly-enacted Resolution affecting such amendment or transfer. Therefore, if requested by the Principal of Don Soffer Aventura High School, the City Manager may authorize transfers from one individual line item account to another, so long as the line item accounts are within the same department and fund.

Section 4. Personnel Authorization. The “Personnel Allocation Summary” enumerates all authorized budgeted positions. However, if requested by the Principal of Don Soffer Aventura High School, the City Manager may amend said authorized budgeted positions in order to address the operating needs of the department so long as sufficient budgeted funds are available.

Section 5. Grants and Gifts. When the City of Aventura receives monies from any source, be it private or governmental, by Grant, Gift, or otherwise, to which there is attached as a condition of acceptance any limitation regarding the use or expenditures of the monies received, the funds so received need not be shown in the Operating Budget nor shall said budget be subject to amendment of expenditures as a result of the receipt of said monies, but said monies shall only be disbursed and applied toward the purposes for which the said funds were received. To ensure the integrity of the Operating Budget, and the integrity of the monies received by the City under Grants or Gifts, all monies received as contemplated above must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and where appropriate, placed into separate and individual trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon the Gift or Grant as aforesaid.

Section 6. Amendments. Upon the passage and adoption of the Don Soffer Aventura High School Fund Budget for the City of Aventura, if the City Manager determines that the Department Total will exceed its original appropriation, the City Manager is hereby authorized and directed to prepare such Ordinances as may be necessary and proper to modify any line item from the Budget hereby.

Section 7. Encumbrances. All outstanding encumbrances at June 30, 2022 shall lapse at that time; and all capital outlay encumbrances and/or capital outlay expenditures not spent during the fiscal year may be re-appropriated in the 2022/2023 fiscal year.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of

the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. Effective Date. This Ordinance shall be effective immediately upon adoption on second reading.

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on first reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Rachel S. Friedland	___
Commissioner Billy Joel	___
Commissioner Denise Landman	___
Commissioner Dr. Linda Marks	___
Commissioner Marc Narotsky	___
Vice Mayor Robert Shelley	___
Mayor Enid Weisman	___

The foregoing Ordinance was offered by Commissioner _____, who moved its adoption on second reading. This motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Commissioner Rachel S. Friedland	___
Commissioner Billy Joel	___
Commissioner Denise Landman	___
Commissioner Dr. Linda Marks	___
Commissioner Marc Narotsky	___
Vice Mayor Robert Shelley	___
Mayor Enid Weisman	___

PASSED on first reading this 27th day of April, 2022.

PASSED AND ADOPTED on second reading this 12th day of May, 2022.

ENID WEISMAN, MAYOR

ATTEST:

ELLISA L. HORVATH, MMC
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

CITY ATTORNEY



DON SOFFER AVENTURA HIGH SCHOOL

3151 NE 213th Street
Aventura, Florida 33180